



**ALL INDIA
FOOTBALL
FEDERATION**

**AIFF
STRATEGIC PLAN
2019-2022**



ALL INDIA
FOOTBALL
FEDERATION



U-17 WORLD CUP
INDIA 2017

FIFA applauded India for delivering a highly successful 17th FIFA U-17 World Cup, both in terms of quality of football and organisation of the tournament. World's most talented young footballers showcased their talent on the field while the organisation part was taken care by the Local Organising Committee created by AIFF and FIFA.

The FIFA U-17 World Cup in India was hosted in 6 different cities across 6 venues with 26 training pitches also used in total. Infrastructure development and upgradations in stadiums, pitches and training sites were a huge boost and legacy of the World Cup.



HERO INTERCONTINENTAL CUP 2018



INTERCONTINENTAL CUP



MENTAL CUP-2018



FOREWORD

PRAFUL PATEL, PRESIDENT, AIFF

The strategic planning process was introduced in the AIFF in 2013 with the launch of the 1st AIFF Strategic Plan for a period of 4 years from 2014 to 2017. The 1st Plan focussed on creating the robust structure of underlying development programs in order to facilitate high performance at the professional level. This structure will act as a base for broad basing the game further as well push for excellence.

As we sit on the cusp of a football revolution in the country (the record-breaking FIFA U17 World Cup 2017 provided a glimpse), we would do well to review the impact of the 1st Strategic Plan. I would like to list down a few milestones that Indian Football achieved during the 1st Plan period between 2014-2017.¹

- FIFA Ranking of the Indian National Team improved from 154 to 97
- India qualified for the AFC Asian Cup 2019 in the most emphatic manner by topping its group
- India flawlessly delivered the most successful FIFA youth competition ever with an attendance of over 1.34 million in the U-17 World Cup
- India's first ever professional league for women (IWL) was started in 2016
- No. of teams in IWL increased from 25 to 44 in just one year
- No. of teams in top professional leagues² for men increased from 13 to 20
- No. of states covered by top professional leagues² for men increased from 5 to 14
- No. of youth teams playing in national leagues increased from 20 to 198
- No. of matches organized by AIFF increased from 511 to 1200+
- No. of certified coaches and referees increased from 1215 to 6501 and 3712 to 5940, respectively

The above have been possible only due to the combined effort of all stakeholders associated with Indian Football. Yet, we realize, that there is still a long way to go. There is a need to perform consistently well at the international level so that we can bring more laurels to the country. This is possible if we are able to strengthen and channelize the culture in existing football hotbeds while helping other regions to work towards building a similar culture. The AIFF's role is to facilitate the growth of football in India by creating a robust platform for all stakeholders. And we will continue to strive towards developing an eco-system so that every football enthusiast in India can engage and participate in a manner that is convenient, constructive and fulfilling.

Guided by the 2nd Strategic Plan and the support of all stakeholders, we dream of becoming one of the top footballing countries in Asia in terms of both scale and quality within the next 10 years. We also look forward to your suggestions and feedback on this Plan which you can email to us at strategicplan@the-aiff.com. We shall review the Plan at the end of each year wherein relevant and practical suggestions shall also be discussed and incorporated.

¹ The numbers listed in this section are until 2017 since it is primarily a review of the first Strategic Plan. There will be a variance in some of these numbers in the following sections as those include the numbers achieved in 2018.

² Top Professional leagues: I-League & ISL



INTRODUCTION

KUSHAL DAS, GENERAL SECRETARY, AIFF

Indian Football has witnessed tremendous growth since 2013 when the first Strategic Plan was launched and now this Strategic Plan 2.0 lays out the road-map for taking forward the vision of AIFF. The first Strategic Plan (2013-17) which ended in 2017 was followed by a review process in 2018 and this plan has been devised based on its learnings and outcomes.

The **SEVEN STRATEGIC GOALS** outlined in the following sections have been developed keeping in mind the improvement areas and potential opportunities including broad basing the game. However, this is not possible for AIFF to achieve without the able support of our Member Associations and its affiliated clubs, who are among our key stakeholders. For AIFF to achieve its vision and strategic goals it is key for all Member Associations to play a more active role in organizing more competitions and making available more playing opportunities at the local level.

AIFF has initiated this at its end by the introduction of the youth leagues in different age categories (U-13, U-15, U-18), which has been one of the key highlights, with these leagues providing a proper pathway and opportunity to youngsters across the country to showcase their talent. It has also allowed a more structured platform for the national scouts to conduct scouting for the various age group national teams. Another great initiative in the last cycle has been the Academy Accreditation system which serves as the first stage eligibility process for participation in these youth leagues. The number of academies and clubs participating in this process and eventually the youth leagues has shown a very positive year on year growth which is a reflection of the increasing interest and investment into the sport.

The introduction of the concept of baby leagues to promote competitive and regular football to a younger age group starting from age 4 has been another key highlight. It has often been said that one of the reasons we fall behind the more successful football nations is because children in those countries start training and playing regular competitive football at a much younger age. We hope Baby Leagues, which has received a great response since its inception in mid-2018, will slowly bridge that gap.

All the above initiatives together with other steps taken by AIFF I believe will lay a stronger foundation for our various national teams, which have also witnessed a rise in their competitiveness and exposure over the past few years.

I would like to thank the President, Executive Committee members, State Associations, Clubs, FIFA, AFC, the Ministry of Youth Affairs and Sports (MY&S), Sports Authority of India (SAI), our commercial partners - Football Sports Development Limited (FSDL) and Hero Motocorp- and the entire team at AIFF for their incredible support and determination without which we would not have reached the level we have in the last five years. I would also like to make a special mention of the Odisha government, which, through a long term MoU with AIFF, has provided fantastic facilities to a few of our age group national teams to enable us to run high performance centres.



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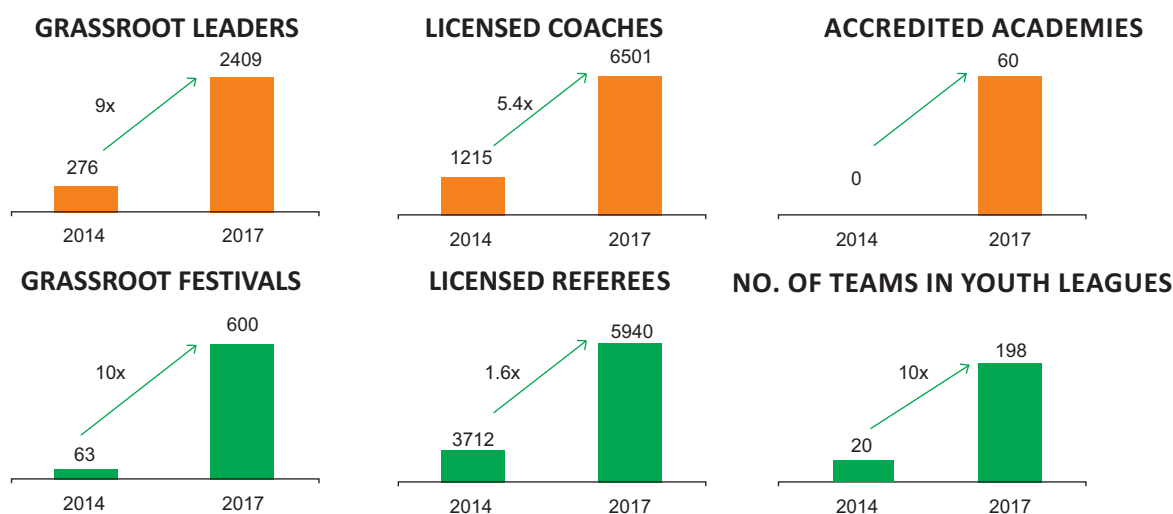
REVIEW OF AIFF's 1ST STRATEGIC PLAN

The 1st ever Strategic Plan of the AIFF was for a period of four years from 2014 to 2017. As part of this plan, three key pillars were identified which would form the basis of all development work during the concerned period:

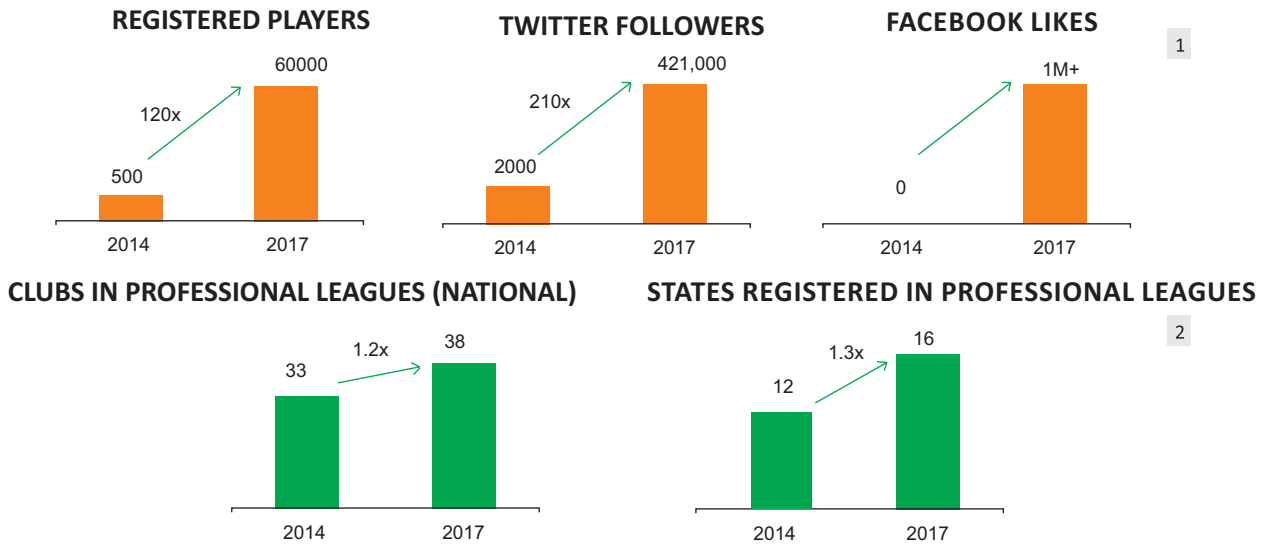
- TRANSFORM from within: identify gaps and transform organizational processes both at HQ and state levels
- BUILD key support structures: Define and implement the structure of all technical development programs
- PERFORM and excel: Provide necessary support to help the national teams and professional clubs to excel at the international stage



The 1st Strategic Plan helped the AIFF to focus its efforts and resources towards achieving short-term and long-term objectives that were aligned to the organizational vision. Purely on an empirical basis, approximately 80% of the stated objectives were met. A brief summary of the achievements under the 1st AIFF Strategic Plan is presented as graphs below. For a detailed list of the objectives and their status, please refer to Annexure A.



As visible from the above chart, there has been a significant increase in the volume of organized football activities over the last four years. However, such volumes when compared to leading football nations in the world are still much lower. Hence, there is a need to consolidate on the existing base and enhance the football culture and participation of the masses.



Another key achievement to note has been the digitization process for most of the AIFF activities. A web-based Competition Management System linked to a Centralised Registration System for players, coaches and referees is used to manage all the matches and competitions organized by the AIFF. This has helped to collect and analyse data to provide feedback and improve AIFF's development programs. Use of technology has helped us cater to the huge increase in volume with fewer resources. As part of the internal transformation within AIFF, important processes at HQ have also been digitized with the adoption of SAP for logistics and financial management and an internal portal, developed in-house, for more efficient and transparent administration.



2017 FIFA U-17 WORLD CUP

In addition to the above mentioned highlights, the hosting of the FIFA U-17 World Cup in 2017 proved to be a watershed moment for AIFF and the country. "India is a football country now," FIFA president Gianni Infantino said on the successful organisation of 2017 FIFA U-17 World Cup. FIFA applauded India for delivering a highly successful 17th FIFA U-17 World Cup, both in terms of quality of football and organisation of the tournament. World's most talented young footballers showcased their talent on the field while the organisation part was taken care by the Local Organising Committee created by AIFF and FIFA. The FIFA U-17 World Cup in India was hosted in 6 different cities across 6 venues with 26 training pitches also used in total. Infrastructure development and upgradations in stadiums, pitches and training sites were a huge boost and legacy of the World Cup.

The most admirable and the defining part of this youth World Cup was the attendance in the stadiums for all the 52 matches conducted, which stood at 1,347,133. This is a record breaking attendance not just in FIFA U-17 World Cups but in any youth FIFA World Cup ever. AIFF is thankful to FIFA for providing this opportunity and is further committed to carry this legacy in hosting a major tournament in the future and will continue to strive for more such opportunities.

¹Numbers are taken from Dec'2014 to Mar'2018

²Professional Leagues: I-League, ISL and 2nd Division Leagues

Football to be the sport of choice touching all communities.

India to be an inspiring, proud and successful football nation at the highest level.

To develop, promote, protect & professionally manage football for the benefit of the nation through:

- Inspiring mass participation
- Organising competitions
- Strengthening national teams
- Comprehensive development programs by working with all

OUR VISION & OUR MISSION



Passion
We are passionate to deliver top quality on and off the pitch

Leadership
We motivate and inspire all our stakeholders to achieve our mission

Integrity
We work judiciously for the common cause of protecting the integrity of the game and we are honest and transparent

Respect
Respect for all stakeholders in the game

Team Work
We work cohesively with a unified vision

Professionalism
We have the expertise required to deliver on our commitments in a timely and accurate manner

Inclusivity
We ensure adequate representation in the game and equal opportunities for all



**ALL INDIA
FOOTBALL
FEDERATION**

OUR STAKEHOLDERS

**PLAYERS
FANS
COACHES
& REFEREES**

CLUBS

FIFA/AFC

GOVERNMENT

PARTNERS

**STATE
ASSOCIATIONS**

01

Participation
Self Development
Feedback &
Support
for Improvement

02

Improved
Management and
Organisational
Structure
Build
Infrastructure
and strong youth
Development
Programs

03

Support across
Domains and
activities
leveraging
existing
Knowledge and
Processes

04

Infrastructure
Development and
support to
National Teams

05

Support and
Promote the
development of
Indian Football

06

Efficiently manage
and implement
various
state and national
level initiatives
with support from
AIFF







STRATEGIC PLAN 2.0

Similar to the 1st Plan, the 2nd Plan has been developed after several months of discussions with key stakeholders of Indian Football. Learnings and shortcomings from executing the 1st Plan were considered in formalizing the key targets. Further, data from the last 2.5 years (post digitization) were analysed in detail to identify key success factors and improve the quality of delivery of our development programs in future.

PLANNING PERIOD

The 1st edition of the AIFF Strategic Plan was for a period of 4 years and the 2nd edition would be a 4 year plan too, i.e. for the period January 2019 to December 2022 with the primary objective of aligning it with the next cycle of FIFA Forward which is January 2019 to December 2022. FIFA Forward is the new system of development funding provided by FIFA to its Member Associations.

Objectives and targets in this 4-year Plan have been set keeping in mind the long-term goals to be achieved for Indian Football over the next 25 years.

STRATEGIC GOALS

The 1st Strategic Plan had identified 13 core areas of focus for the AIFF along with desired outcomes in each of these areas. In the current Plan, we enlist 7 key Strategic Goals along which the AIFF shall work across the 13 core areas that were previously identified. Since development work across all 13 areas are inter-linked, these strategic goals have been formulated with the aim of achieving necessary focus on the processes and not just the outcomes. These strategic goals shall act as the connecting threads between individual developmental projects and shall align key stakeholders and help define priorities while formulating policies, implementing plans and taking decisions.

1. COMPETITION-ORIENTED DEVELOPMENT
2. PURSUE EXCELLENCE
3. GO LOCAL (CAPACITY BUILDING AT STATE ASSOCIATIONS)
4. MORE OPPORTUNITIES FOR WOMEN
5. INFRASTRUCTURE AND LEGACY (INCLUDING MEGA EVENTS)
6. BROAD-BASING THE GAME
7. USE OF TECHNOLOGY TO FAST-TRACK GROWTH



STRATEGIC GOAL 1 COMPETITION ORIENTED DEVELOPMENT

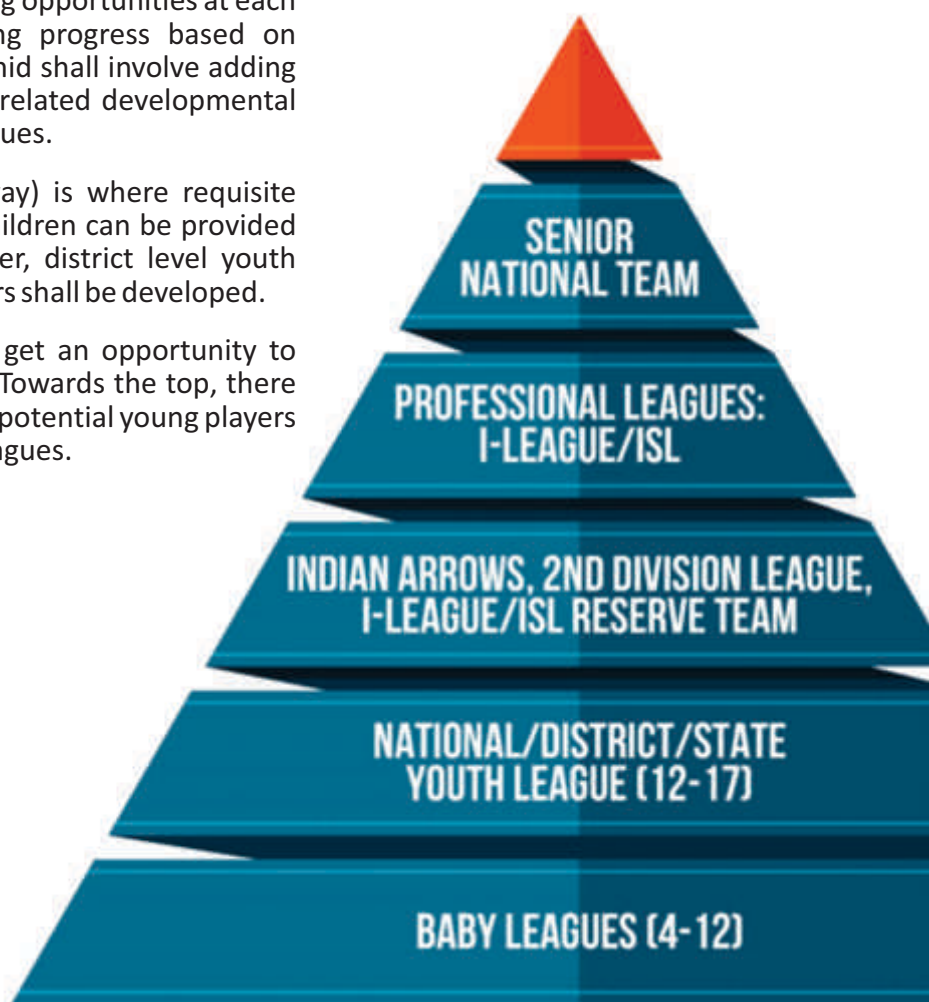
AIFF recognizes well-structured competitions as the most effective platform to engage fans, communities, players and other stakeholders. Competitions inspire aspiring footballers and are a great platform to induce sporting merit and progress of talent. Competitions provide young footballers high-intensity game experience that is crucial for their development. Local competitions also serve as a testing ground for young coaches and match officials who aim to participate at higher levels. During the next 4 years, AIFF shall work towards creating more competitive opportunities for young players at both local and national levels.

The first step to promoting competition-oriented development is to identify a development pathway for young footballers in India that is entirely competition-based. Through such a pathway, each player should get an opportunity to play at least 40-50 competitive matches annually. Below is a schematic representation of the competition-based pathway that AIFF shall work towards strengthening in the future.

There is a need to provide more playing opportunities at each level of the pyramid while ensuring progress based on sporting merit. Broadening the pyramid shall involve adding different layers of competitions and related developmental activity around the existing Youth Leagues.

The base of the pyramid (or pathway) is where requisite number of small-sided matches to children can be provided through Baby Leagues. Up the ladder, district level youth leagues for the age group of 12-17 years shall be developed.

The top teams from each state will get an opportunity to compete at the national final round. Towards the top, there shall be a structure to absorb the high potential young players systematically into the professional leagues.





GRASSROOT DEVELOPMENT THROUGH BABY LEAGUES (4-12 YEARS)

Grassroot development is the cornerstone of progress in any sport. AIFF realizes that there are very limited playing opportunities for Indian kids below 12 years of age. Early introduction to the game is pertinent to help reduce the gap between India and the world in terms of technical quality of players.

Baby League is a player development initiative by AIFF to introduce football to kids at an age as early as possible. Under this programme state associations, government agencies and private entities shall be encouraged and assisted to create competitions in league format for children 4-12 years of age, so that such children remain involved in the game round the year. This will in turn increase the base of the player pyramid structure, apart from providing refined talent as we move towards the top of the pyramid.

The Baby Leagues shall be organized at a local level, ideally in each district so that time and cost of travel and participation for players can be minimized.



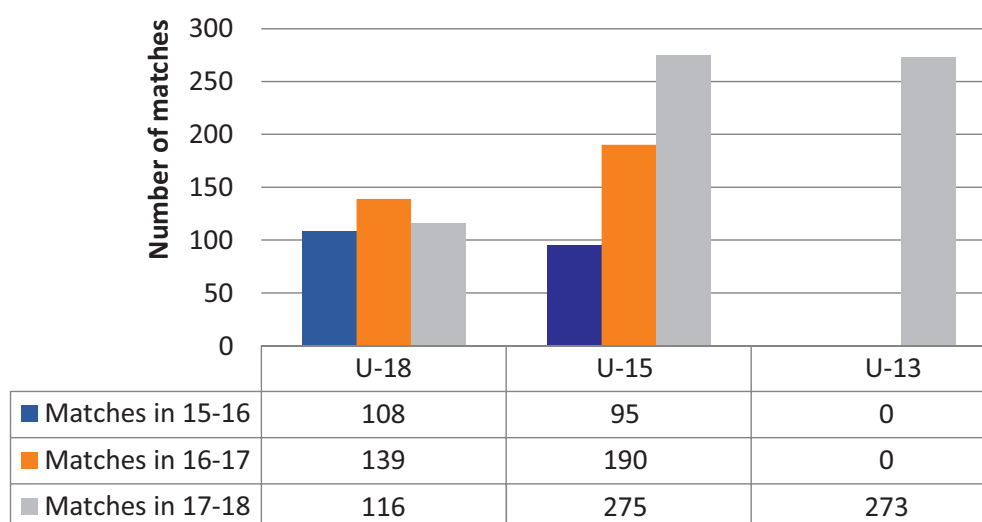
Finally, in order to support the management of Baby Leagues, AIFF has launched a free mobile application which will primarily assist the competition operator to create/manage competitions, and team managers to register and participate in ongoing competitions nearby.

	Current ¹	2019	2020	2021	2022
NO. OF CHILDREN PLAYING LEAGUES	5309	8000	9000	10000	11000
NO. OF BABY LEAGUES	70	120	150	170	200
NO. OF KIDS REGISTERED FOR BABY LEAGUES ²	29550	60000	90000	120000	175000
NO. OF STATES & UTs WITH BABY LEAGUES	11	15	20	25	30
NO. OF STATES & UTs WITH U13 TEAMS IN YOUTH LEAGUES (BOYS)	18	22	24	26	28
NO. OF STATES & UTs WITH U15 TEAMS IN YOUTH LEAGUES (BOYS)	18	22	24	26	28
NO. OF STATES & UTs WITH U18 TEAMS IN YOUTH LEAGUES (BOYS)	20	23	25	27	29
NO. OF STATES & UTs WITH YOUTH LEAGUES (BOYS)	11	17	20	24	28
NO. OF STATES & UTs WITH U13 YOUTH LEAGUES (GIRLS)	-	-	05	10	15
NO. OF STATES & UTs WITH U15 YOUTH LEAGUES (GIRLS)	-	-	07	11	15
NO. OF STATES & UTs WITH U18 YOUTH LEAGUES (GIRLS)	-	07	11	15	18
NO. OF STATES & UTs WITH TEAMS IN PROFESSIONAL MEN's LEAGUES ³	16	19	20	21	23
NO. OF STATES & UTs WITH TEAMS IN PROFESSIONAL WOMEN's LEAGUES	11	14	17	20	25

YOUTH DEVELOPMENT THROUGH YOUTH LEAGUES (12-17 YEARS)

The U13, U15 and U18 Boys' Youth Leagues that were introduced as part of the previous Strategic Plan helped create a national competitive platform for clubs and academies for the first time in India. 198 teams participated in the 3 youth leagues in 2017-18 season. AIFF sees tremendous potential for player development by extending this platform further through decentralization and localization.

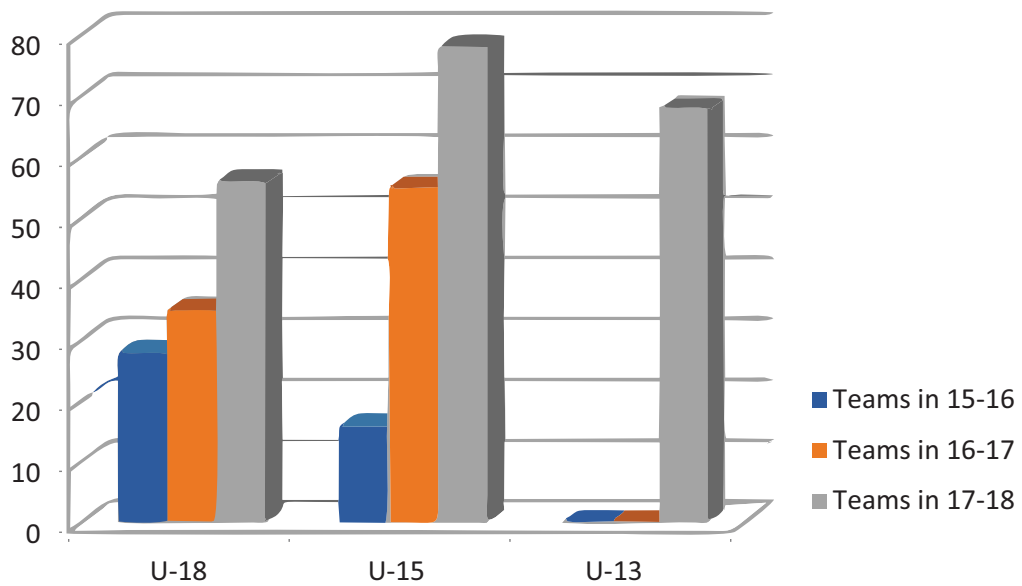
MATCHES IN YOUTH LEAGUES



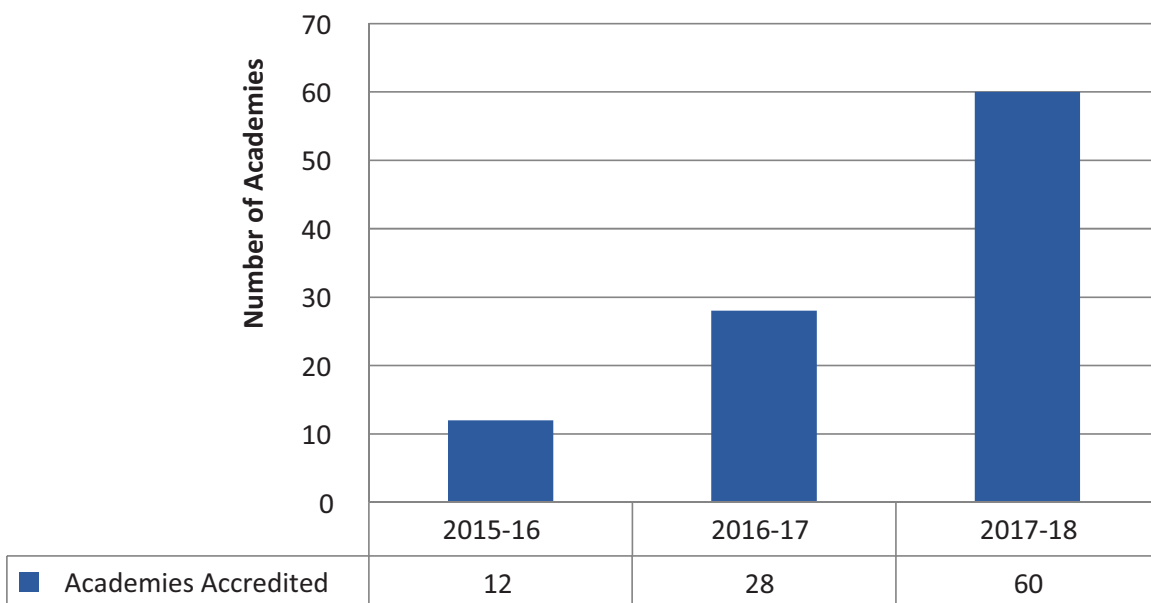
¹ Except Baby League all figures are taken from 2017-18 season.

² As of 31st Dec 2018.

³ Professional Leagues – I-League, ISL & 2nd Division Leagues

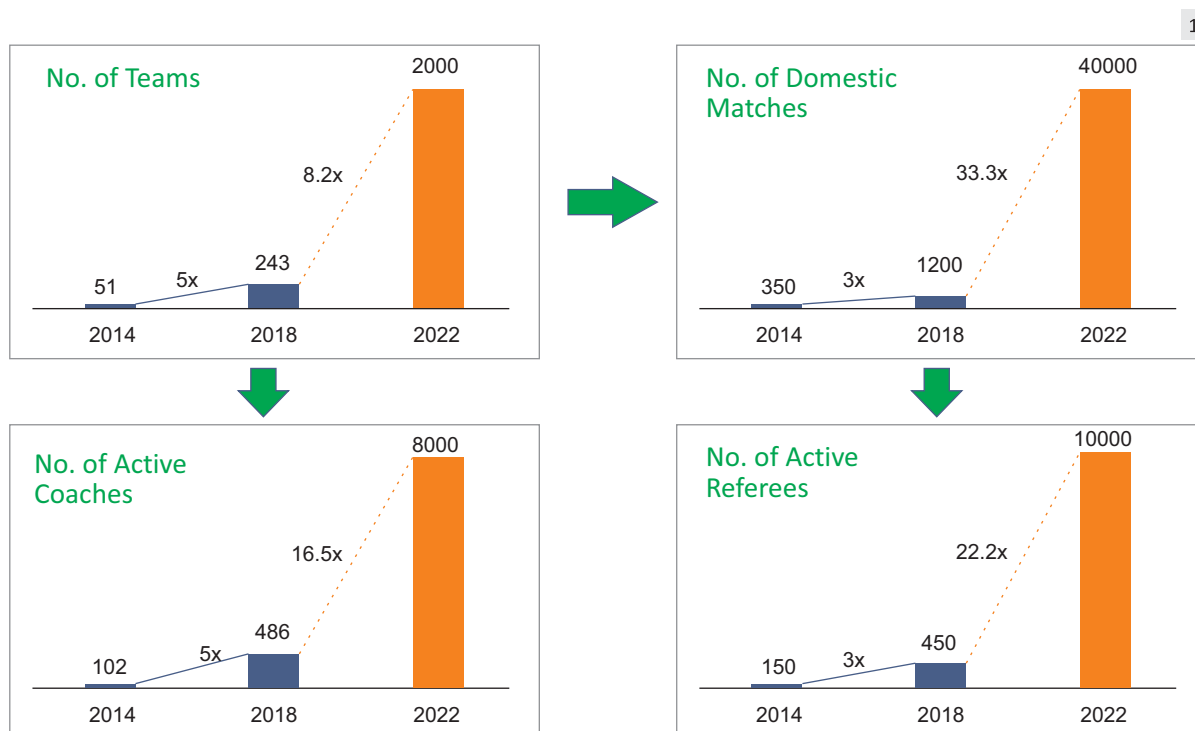


ACADEMIES ACCREDITED



AIFF shall aim to grow the participation in youth leagues by ten-fold to 2,000 teams by 2022. This will result in each player playing nearly 40 matches in a year. This will be achieved in two ways: 1) decentralizing the organization of youth leagues to state and district levels, and 2) adoption of technology by state and district associations to manage such competitions.

This huge growth is expected to translate into an increased number of matches organized annually to the order of 40,000 by 2022 thus creating a proportionate demand for more technical personnel.



The youth leagues shall be supported by a similar expansion of the AIFF Academy Accreditation program. The introduction of Training Compensation for youth academies and clubs is expected to incentivize the development of high quality players.

Also, development programs for coaches, referees and match commissioners shall also become more competition-oriented as relevant courses will be organized for participants of such year-round youth leagues.

YOUTH PROFESSIONAL DEVELOPMENT THROUGH PROFESSIONAL LEAGUES (17-21 YEARS)

Players with the highest potential in this age group shall be identified and inducted to the Indian Arrows team so that they can be afforded quality playing time in the I-League. These players would be expected to form the core of the U19 and U23 national teams as well as the senior national team in future.

¹ The current no. of Active Coaches and Referees is based on the data for AIFF national level competitions while the 2022 numbers are based on the assumption that a lot more data including that of state competitions will be captured in CRS and CMS by 2022.

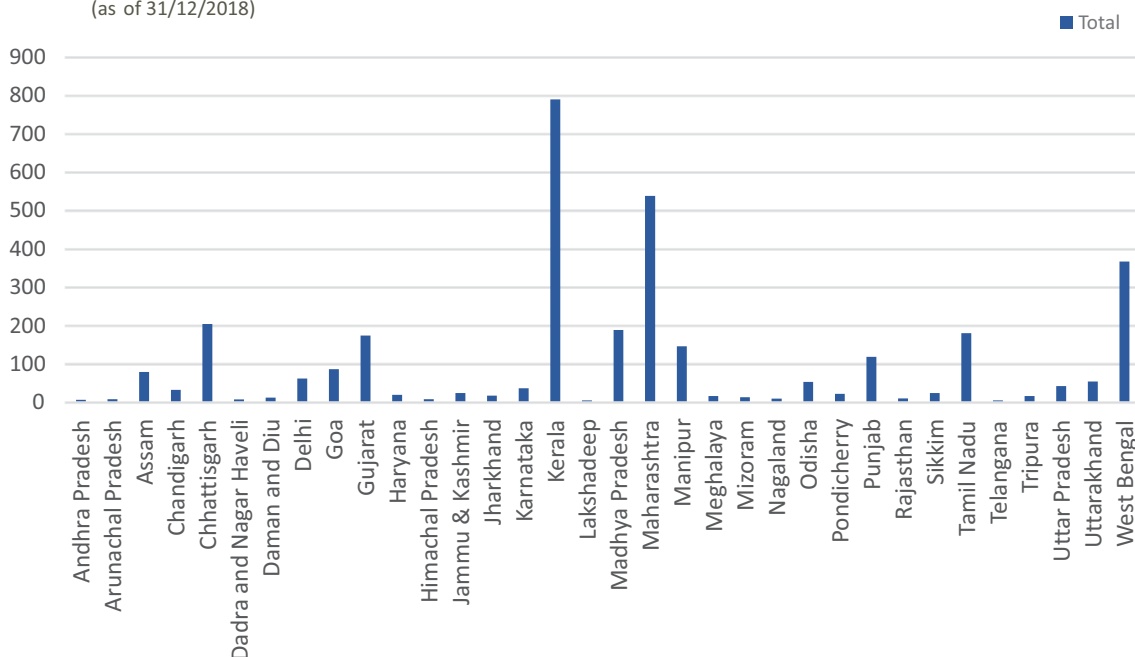
PROFESSIONAL LEAGUES

AIFF aims to have a coherent structure of club football with professional leagues being set up in a multi-tier system. The main objectives of the professional leagues are:

- Expand the footprint of club football in India
- Develop and showcase talented Indian footballers
- Scouting platform for senior national team
- Engage passionate Indian football fans
- Create an environment conducive to investment in Indian club football

Total Clubs - 3404

(as of 31/12/2018)



FUTSAL

In addition to the development of association football, AIFF also aims to develop Futsal to increase the footprint of football across the country. The rapid growth of Futsal is acknowledged by FIFA who have called it the 'Fastest growing indoor sport in the world'. AIFF aims to introduce a Futsal Championship and Futsal League, in the near future. The plan would be to create competitions for the senior teams initially to be followed later by events for youth teams as well.

AIFF recognizes the potential Futsal has for the development of skilful players across all age groups. AIFF shall encourage State Associations and other stakeholders to organise Futsal locally and identify talent with an aim of having a national team participating in international tournaments in the coming years.

	Current	2019	2020	2021	2022
AIFF FUTSAL CUP	-	✓	✓	✓	✓
U18 TEAM (MANDATE FOR CLUBS TO START U18 TEAM)	-	-	✓	✓	✓
U15 TEAM (MANDATE FOR CLUBS TO START U15 TEAM)	-	-	-	✓	✓
U13 TEAM (MANDATE FOR CLUBS TO START U13 TEAM)	-	-	-		✓
REFEREES COURSE		1	2	3	4

COACH AND REFEREE EDUCATION LINKED TO COMPETITIONS

In this new edition of the Strategic Plan, AIFF shall focus on football development through competitions. One of the objectives will be to link all the development activities to well-structured competitions that will make such programs more relevant and effective. Higher number of technical courses shall be organized in regions with higher football activity in terms of competitions.

The proportionate increase in demand for good quality coaches and referees fuelled by increase in competitions shall, thus be met locally so that cost of organization and participation of such competitions can be reduced.

The target number of coaches during the current 4-year Plan is mentioned below.



COACH EDUCATION

	Current	2019	2020	2021	2022
COACHES					
NO. OF CERTIFIED COACHES	9357	11208	13192	15469	18570
NO. OF CERTIFIED WOMEN COACHES	300	325	350	375	400
NO. OF AFC PRO LICENSE COACHES	13	13	25	25	40
NO. OF COACHES WITH AFC A CERTIFICATE	155	165	180	200	225
NO. OF COACHES WITH AFC B CERTIFICATE	300	315	335	355	385
NO. OF COACHES WITH AFC C CERTIFICATE	1640	2000	2360	2700	3155
NO. OF COACHES WITH AIFFD CERTIFICATE	7100	8500	10000	11800	14245
AFC FUTSAL LEVEL 1 COACHES	35	65	100	140	200
AFC FUTSAL LEVEL 2 COACHES	0	0	12	12	30
AFC GK LEVEL 1 COACHES	81	95	125	155	190
AFC GK LEVEL 2 COACHES	33	45	45	60	78
AFC GK LEVEL 3 COACHES	0	10	10	22	22
NO. OF AIFF-CERTIFIED GRASSROOTS LEADERS	3272	6000	8000	10000	13000
AIFF D LICENSE INSTRUCTORS	68	78	88	98	110
AFC INSTRUCTORS (C LICENSE AND ABOVE)	13	16	20	25	30
	Current	2019	2020	2021	2022
COURSES					
COURSES TILL NOW					
NO. OF AFC A-CERTIFICATE COURSES	14	2	3	3	3
NO. OF AFC B-CERTIFICATE COURSES	22	2	3	3	4
NO. OF AFC C-CERTIFICATE COURSES	90	30	30	28	37
NO. OF AIFF D-CERTIFICATE COURSES	347	93	100	120	163
ORGANIZATING INTERNATIONAL COACHING CONFERENCE	2	0	0	1	1
OTHER COURSES					
NO. OF GOALKEEPING LEVEL 1 COURSES	0	1	2	2	3
NO. OF GOALKEEPING LEVEL 2 COURSES	0	1	0	1	1
NO. OF GOALKEEPING LEVEL 3 COURSES	0	1	0	1	0
NO. OF AFC FUTSAL LEVEL 1 COURSES	2	3	4	4	5
NO. OF AFC FUTSAL LEVEL 2 COURSES	0	0	1	1	2
NO. OF AFC FUTSAL LEVEL 3 COURSES	0	0	0	0	0
AFC PROFESSIONAL DIPLOMA COURSES	0	0	1	1	1
FIFA REFRESHER COURSES (SUBJECT TO FUNDS AVL.)	3	3	3	3	3
ELITE YOUTH A DIPLOMA COURSES	0	1	1	1	2

REFEREE EDUCATION LINKED TO COMPETITIONS

	Current	2019	2020	2021	2022
NO. OF CAT 1 REFEREES	35	65	110	140	190
NO. OF CAT 1 ASSISTANT REFEREES	35	65	110	140	190
NO. OF CAT 2 REFEREES	80	100	150	200	300
NO. OF CAT 2 ASSISTANT REFEREES	120	170	230	320	420
NO. OF CAT 3 REFEREES	700	1100	1400	1800	2500
NO. OF CAT 4 REFEREES	800	1500	2000	2400	3200
NO. OF CAT 5 REFEREES	4170	5000	6000	7500	8200
TOTAL NO. OF REFEREES	5940	8000	10000	12500	15000
COURSES					
NO. OF FIFA COURSES	6	6	6	6	6
NO. OF AIFF COURSES	30	32	32	34	35
ORGANIZATION OF INTERNATIONAL COURSE / CONFERENCE	1	1	1	1	1

EDUCATION OF FOOTBALL ADMINISTRATORS

Football administrators are a major influencer when it comes to the development of technical personnel and the game itself. However, not enough attention has been given to the development of specialized football administrators in the past. AIFF plans to start development programs for Football Administrators with the help of partnerships with leading universities, FIFA and AFC. Participating students can be given the opportunity to gain practical experience in AIFF events and developmental programs. The AIFF also hopes to start a sports injury and rehabilitation centre in the proposed National Centre of Excellence (Please see Strategic Goal 5: Infrastructure and Legacy: National Centre of Excellence).

KEY MILESTONES SHALL BE AS FOLLOWS:

- 2019: Finalize partnerships
- 2020: Start first batch of football administrators course
- 2021: Commencement of sports science course





STRATEGIC GOAL 2 PURSUE EXCELLENCE

As discussed in the previous chapter, Indian Football is poised for explosive growth in the near future. With the possibility of the annual number of matches increasing to the order of 40,000 in the next 4 years, we foresee a huge demand for coaches, referees and match commissioners. This will put the focus on the quality of such technical personnel, which in turn will directly influence the quality of players and matches in India.

AIFF aims to be one of the leading football countries in Asia in the next 10 years and thus is committed to pursuing excellence in whatever it does – from the quality of players to technical knowhow, organizational capability and quality of infrastructure.

AIFF strongly believes that the Coaches, Referees, Referee Assessors, Match Commissioners and other technical personnel need to be provided a continued learning and development environment to keep up with the ever changing concepts and laws of the game. Seminars, conferences and customized courses shall be introduced to provide exposure to elite professionals to make them world-class. Some of the key initiatives that shall be introduced by AIFF in this area are as follows:

- Restructuring of coach, match commissioner and referee education programs to enhance quality and transparency
- Identification and continued development program for elite referees, match commissioners and coaches similar to that of players
- Introduction of guest lecturers in elite (Pro, A and B for coaches and Cat 1 and 2 for referees) courses to enhance quality
- Use of technology to track and reward relevant activity and performance of coaches, referees and match commissioners
- Tie-up with overseas University(ies) for Continued Professional Development of Coaches and Referees.



	Current	2019	2020	2021	2022
REFEREES AND MATCH COMMISSIONERS					
NO. OF FIFA-CERTIFIED INDIAN REFEREES	16	16	16	16	16
NO. OF AFC-CERTIFIED ELITE INDIAN REFEREES	14	14	15	15	15
NO. OF AFC-CERTIFIED INDIAN MATCH COMMISSIONERS	5	6	7	8	9
NO. OF AFC-CERTIFIED INDIAN MATCH COMMISSIONERS (ACT)	5	6	7	8	9
NO. OF AIFF-CERTIFIED INDIAN MATCH COMMISSIONERS	77	100	125	150	180
NO. OF AIFF-CERTIFIED INDIAN MATCH COMMISSIONERS (ACT)	77	100	125	150	180
IMPLEMENT DIGITAL REFEREE ASSESSMENT & FEEDBACK SYSTEM		TO BE IMPLEMENTED			
REFEREE ASSESSMENT		DIGITIZE REFEREE ASSESSMENT SYSTEM			INSTALL MASTER REVIEW CONTROL ROOM
	Current	2019	2020	2021	2022
COACH EDUCATION					
IMPLEMENTATION OF CPD (ACTIVITY AND PERFORMANCE-BASED CREDIT-SYSTEM) FOR COACHES		TO BE IMPLEMENTED			

Additionally, with the support of the youth programmes and competitions run by AIFF, and the youth teams operated by states and clubs, AIFF aims for the national teams to qualify for the top Asian competitions in various age-groups and gender regularly.

NATIONAL TEAMS

QUALIFY FOR AFC U16 CHAMPIONSHIP (MEN)

CURRENT:	Qualified
2019:	Qualify for 2020 edition
2020:	Finish in Top 8
2021:	Qualify for 2022 edition
2022:	Finish in Top 4

QUALIFY FOR AFC U19 CHAMPIONSHIP (MEN)

CURRENT:	Not Qualified
2019:	Qualify for 2020 edition
2020:	Finish in Top 16
2021:	Qualify for 2022 edition
2022:	Finish in Top 8

NATIONAL TEAMS**QUALIFY FOR AFC U23 CHAMPIONSHIP (MEN)**

CURRENT:	Qualified
2019:	Qualify for 2020 edition
2020:	Finish in Top 16
2021:	Qualify for 2022 edition
2022:	Finish in Top 8

QUALIFY FOR AFC ASIAN CUP (MEN)

CURRENT:	Qualified
2019:	-
2020:	-
2021:	-
2022:	Qualify for 2023 edition

QUALIFY FOR AFC U16 CHAMPIONSHIP (WOMEN)

CURRENT:	Not Qualified
2019:	-
2020:	Qualify for 2021 edition
2021:	-
2022:	Qualify for 2023 edition

QUALIFY FOR AFC U19 CHAMPIONSHIP (WOMEN)

CURRENT:	Not Qualified
2019:	-
2020:	Qualify for 2021 edition
2021:	-
2022:	Qualify for 2023 edition

QUALIFY FOR AFC WOMEN'S ASIAN CUP

CURRENT:	Not Qualified
2019:	-
2020:	-
2021:	Qualify for 2022 edition
2022:	-



STRATEGIC GOAL 3 GO LOCAL

FIFA President Gianni Infantino, during his visit to Goa in Sep 2016, rightly observed that India is not a country but a continent. For effectiveness of our programs at such a large scale, empowerment and capacity building of local stakeholders are of utmost importance. Strengthening of State Associations to a point where they are self-sufficient in terms of availability of technical resources locally would be a priority area for the AIFF.

Such capacity building shall focus on developing competition-related capabilities, which would result in organisation of baby leagues, youth leagues and senior leagues at the district and state level. High volume of football activity at the local level shall help build a stronger football culture in the states, thereby introducing more number of children to the game at an early age.

Some of the key initiatives to be undertaken by the AIFF under this Plan are mentioned below:

- Categorization of all Member Associations in three groups based on football culture and volume of activity
- Devising customized development plans for each group of Member Associations
- Appointment of state-specific Development Officers (DOs)
- Expand the job description of DO to include organization of competition-based activities
- Modify the State-Licensing Criteria to include more competition-based activities
- Digitization of all Member Associations
- Compliance of all Member Associations as per the State Licensing Criteria

Categorization of the states will help in implementing a customized approach rather than a one-size-fits-all strategy. States with an already existing vibrant football culture have contributed bulk of the players for the national team in the recent past; hence, efforts will be made to further strengthen the culture and competitive structure in these states to improve the quality of players. Similarly, states with relatively medium and low levels of football activity will be assisted in building the basic developmental structures. The AIFF Development Committee, at its meeting on 28th February 2018, approved the following categorization of the states based on level of activity:

ZONE	HIGH	MEDIUM	LOW
EAST	WEST BENGAL	SIKKIM	BIHAR
		ODISHA	CHATTISGARH
		JHARKHAND	
NORTH EAST	MIZORAM		ARUNACHAL PRADESH
	MANIPUR		NAGALAND
	MEGHALAYA		TRIPURA
	ASSAM		
WEST	MAHARASHTRA		MADHYA PRADESH
	GOA		GUJARAT
			DAMAN & DIU
			LAKSHADWEEP
NORTH	PUNJAB	JAMMU & KASHMIR	HARYANA
	DELHI	UTTAR PRADESH	RAJASTHAN
		CHANDIGARH	HIMACHAL PRADESH
		UTTARAKHAND	
SOUTH	KERALA	KARNATAKA	ANDHRA PRADESH
	TAMIL NADU		TELANGANA
			PONDICHERRY
			ANDAMAN & NICOBAR ISLANDS

¹Dadra and Nagar Haveli was inducted as a provisional member after the categorization

The role of each Development Officer will be to develop and execute a state-specific plan for competitions and competition-related activities in liaison with AIFF on behalf of the State. Further, all Member Associations shall be given requisite access and control of necessary IT systems owned by the AIFF, such as CRS, CMS, Baby League Apps etc. to enable them to execute their activities in an efficient manner.

	Current	2019	2020	2021	2022
NO. OF STATES WITH AIFF-APPOINTED DEVELOPMENT OFFICIALS	11	11	20	20	29
NO. OF STATES THAT HOST AT LEAST 1 MEN NATIONAL COMPETITION ANNUALLY (ROTATIONAL BASIS)	14	14	14	14	14
NO. OF STATE ASSOCIATIONS & UTs WITH DEDICATED OFFICE SPACE	10	11	20	20	36
NO. OF STATE ASSOCIATIONS & UTs WITH FULL-TIME PERSONNEL	10	11	20	20	36
NO. OF STATES & UTs USING CRS ¹	35	36	36	36	36
NO. OF STATES & UTs USING CMS FOR LOCAL COMPETITIONS	2	11	20	25	29
NO. OF STATES & UTs USING COACH EDUCATION SYSTEM	35	36	36	36	36
NO. OF STATES & UTs USING REFEREE EDUCATION SYSTEM	22	26	29	32	36



¹ States are already using CRS for participation in the National Championships, however, the aim is to have states use the system for registration of players for their own competitions at the local level as well.



STRATEGIC GOAL 4

MORE OPPORTUNITIES FOR WOMEN

As part of implementing the 1st Strategic Plan, a dedicated department for development of Women's Football was created in AIFF in 2015. Also, the first-ever professional league for women was launched in the form of the Indian Women's League (IWL), with support from FIFA. However, the performance of the national teams left a lot to be desired as none of the teams qualified for the relevant AFC championships.

AIFF realizes that a lot needs to be done to help the women's game catch up with that of men. In keeping with the competition-based Strategic Goal of this Strategic Plan, the challenge is to replicate the competitive development pathway for girls and women from grassroots to elite. The IWL which was started in 2016 was a step in this direction. There is now a need to supplement it with Baby Leagues, Youth Leagues and Senior Leagues at both local and national levels.

Some of the key initiatives planned by AIFF during this Plan period are summarized below:

- Gradation of Baby Leagues based on participation of girls
- Creation of Youth Leagues for girls at district level
- Strengthening State Leagues for women
- IWL to cover 25 states by 2022

Participation of girls alongside boys in Baby Leagues up to the age of 12 years will be encouraged and incentivized. In coach education, referee and match commissioner development too, AIFF envisions creating a shared platform for men and women rather than creating independent silo-like programs and work environments. A key assessment criterion of activities in these areas (courses and events) shall be the involvement of women, as that will allow both genders to learn from each other and enrich the eco-system.

Wherever possible, AIFF will provide financial and technical support to State Associations to start Youth Leagues for girls. Odisha shall be taken up as a pilot project based on which a similar program shall be rolled out in other states. Also, expansion of IWL to 25 states by 2022 from the existing 11 shall be an important goal.

	Current	2019	2020	2021	2022
COMPETITIONS					
STATES & UTs WITH U13 YOUTH LEAGUES (GIRLS)	-	-	5	10	15
NO. OF STATES & UTs WITH U15 YOUTH LEAGUES (GIRLS)	-	-	7	11	15
NO. OF STATES & UTs WITH U18 YOUTH LEAGUES (GIRLS)	-	7	11	15	18
NO. OF STATES & UTs WITH TEAMS IN PROFESSIONAL WOMEN'S LEAGUES	11	14	17	20	25
	Current	2019	2020	2021	2022
COACHING AND TECHNICAL STAFF					
NO. OF FEMALE COACHES IN IWL	6	7	8	9	10
NO. OF FEMALE TECHNICAL & SUPPORT STAFF IN I-LEAGUE, ISL AND 2ND DIVISION	0	2	3	4	5
NO. OF FEMALE HEAD COACHES ACROSS ALL NATIONAL-LEVEL COMPETITIONS	22	30	50	70	100
NO. OF FEMALE TECHNICAL ¹ & SUPPORT STAFF ACROSS ALL NATIONAL-LEVEL COMPETITIONS	108	180	240	300	400
	Current	2019	2020	2021	2022
REFEREES					
TOTAL NO. OF CERTIFIED FEMALE REFEREES	416	600	750	950	1200
NO. OF ACTIVE FEMALE REFEREES OFFICIATING IN ALL NATIONAL WOMEN'S COMPETITIONS	33	50	70	100	150
NO. OF ACTIVE FEMALE REFEREES IN I-LEAGUE, ISL AND 2ND DIVISION	0	2	3	4	5
MATCH COMMISSIONERS					
TOTAL NO. OF AIFF CERTIFIED FEMALE MATCH COMMISSIONERS	6	10	13	16	20
NO. OF ACTIVE FEMALE MATCH COMMISSIONERS OFFICIATING IN IWL	3	5	6	7	8

For development of elite players, a project to establish an U-14 National Academy is on its way. This will bring talent from different parts of the country to one place and provide a dedicated environment for the most talented young players. This academy shall be set up with the measurable goal of qualifying for the AFC U16 Championship 2020, AFCU19 Championship 2024 and AFC Women's Asian Cup 2026. Further, similar to that of men, the minimum targets for various national teams will be to qualify for the relevant AFC championships (for details see Strategic Goal 2: Pursue Excellence).

Hosting of FIFA/AFC events for girls and women shall be pursued with the same priority as men with an aim to raise the profile of women's football in the country (for details, see Strategic Goal 5: Infrastructure and Legacy).

¹Technical Staff includes Head coaches, Assistant coaches and Goalkeeper coaches



STRATEGIC GOAL 5 INFRASTRUCTURE & LEGACY

Well maintained infrastructure plays an important role in improving the quality of play at the elite level. For the recently concluded FIFA U17 World Cup, 6 world-class stadiums and 26 training pitches were developed across 6 states. For the 2017-18 season, a total of 32 stadiums across 16 states were used to host professional matches of I-League, ISL and 2nd Division.

Another achievement of AIFF has been the significant increase in utilization of football pitches across the country, through the introduction of AIFF Youth Leagues.

A state-wise distribution of venues used for matches organized by AIFF in the last 2 years is illustrated below in the Annexures.

A competition-wise distribution of venues used for matches organized by AIFF in the last 2 years is illustrated below in the Annexures.

For a complete list of match venues currently operational for various competitions organized by AIFF, please see Annexure B.

The organization of national Youth Leagues on home and away basis has motivated participating clubs and academies to collaborate with local infrastructure owners (government, schools, universities etc.) thus resulting in a higher number of football fields being utilized for competitive football.

The proposed Baby Leagues and District Level Youth Leagues are expected to further enhance the development and usage of football fields at grassroots level.

Through the AIFF Academy Accreditation System and the national Youth Leagues, over 70+ grounds were inspected and rated by AIFF during the 1st Plan period. This number is expected to increase in proportion to the growth of accredited academies and teams participating in the Youth Leagues. The AIFF shall work in the following areas to enhance football infrastructure across the country:

- Development and documentation of minimum standards for pitches and stadiums in the country and categorization of existing infrastructure accordingly
- Collaborate with relevant stakeholders to improve stadiums currently being utilized for national leagues
- Provide technical support to clubs participating in national leagues to develop home venues (where required)
- Intervention with government agencies to make available school infrastructure for grassroots and amateur level

Key targets set in this regard are as mentioned below.

	Current	2019	2020	2021	2022
DEVELOPMENT OF TECHNICAL STANDARDS FOR PITCHES AND STADIUMS	TECHNICAL STANDARDS RATIFIED BY AIFF EXCO				
NO. OF FIFA-COMPLIANT STADIUMS	6	7	8	9	10
NO. OF AFC -COMPLIANT STADIUMS	8	10	12	14	17
NO. OF COMPLIANT STADIUMS FOR NATIONAL PROFESSIONAL LEAGUES	25	30	35	40	45
NO. OF FOOTBALL GROUNDS USED FOR YOUTH LEAGUES ¹	50	70	100	130	160
NO. OF STATES WITH MOUS FOR INFRASTRUCTURE WITH GOVERNMENT AGENCIES	1	2	3	4	5

¹ This data is for grounds used for youth leagues in the 2017-18 season



NATIONAL CENTRE OF EXCELLENCE (NCE)

The All India Football Federation, the national body to develop the game of football in the country, has undertaken to further strengthen and develop the beautiful game in the world's largest democracy by establishing India's first ever National Centre of Excellence. The National Centre of Excellence - a state of the art facility shall be the new home of AIFF national teams across age groups for men and women. This football gurukul has been planned to boost the existing, incremental and progressive development of the Indian Football Ecosystem. Designed to bring in all critical branches of football development under one umbrella it is aimed to nurture the existing and upcoming talent pool. AIFF will be careful in planning to ensure that the campus is established on a financially self-sustaining model.

The first phase of the project is underway and shall be completed by August 2019. The final phase of this project is estimated to be completed by the final quarter of 2021. This campus shall house programs such as:

1. High Performance Centre for National Teams
2. Technical Centre for Referee & Coach Education
3. Centre for Youth development
4. Development of Futsal and its national teams
5. Centre for Sports Management, Law and Science for budding football professionals
6. Medical Centre of Excellence with FIFA & AFC certification
7. Stadium to host youth matches for girls and boys representing India
8. Provide a base and infrastructure for aspects in football that remain underdeveloped like futsal.
9. Inclusion of innovative technology that is used by most top footballing nations and clubs for player development and referee development programs like real time video analysis programs

The facility shall provide access to the technology available internationally such as player analysis, nutritional and psychotherapy programs. The design is built in to accommodate the future needs and shall have India's first ever roof top pitch. Sensitive to reduce the carbon footprint, the planning also includes green building model and aims to go for international football.

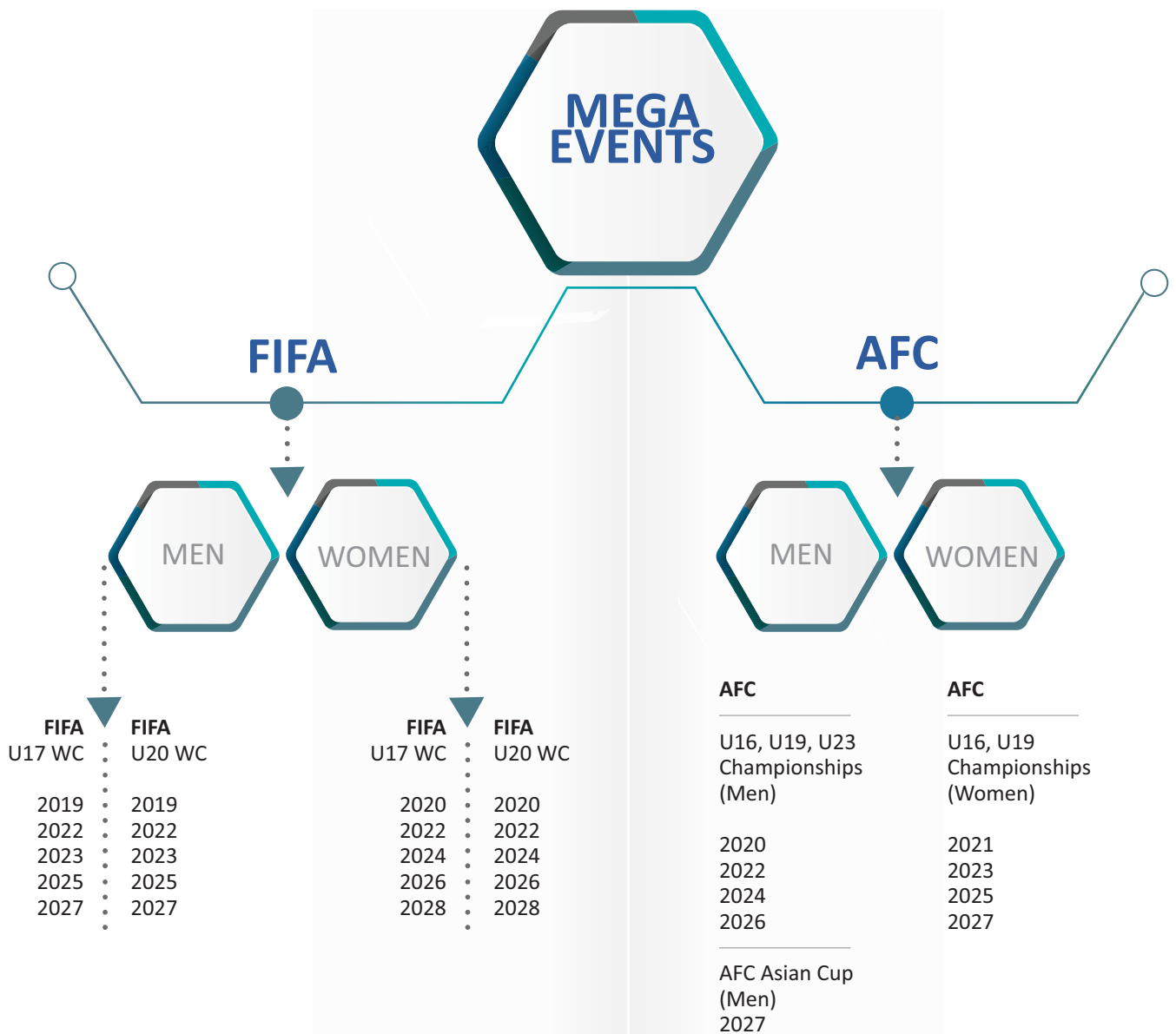
Site overview:

1. Total land size: 15 acres
2. Location -Action Area - IIE adjacent to Eco-Park, New Town Kolkata
3. 18 km from Kolkata City, 8 km from Netaji Subhash Chandra Bose International Airport

MEGA EVENTS

Mega events (FIFA/AFC competitions) act as a step-growth function in developing infrastructure, reaching out to new fans and creating legacy. The FIFA U17 World Cup 2017 and the professionalization of top leagues (I-League and ISL) have helped India take a big leap in the availability of world-class football pitches in India. Today, there are about over 100 football pitches in the country, on which nearly 1200 matches have been played, as compared to only 26 pitches to conduct 511 matches prior to the launch of the 1st AIFF Strategic Plan.

A list of various FIFA and AFC competitions upcoming in the next 10 years is provided below.



Such mega events help galvanize efforts of all stakeholders such as central and state government agencies, corporates, schools and other sports enthusiasts towards ensuring mass outreach and the development of football in the country. The youth teams will get exposure by competing with world-class teams thereby resulting in raising the profile of the country. The mega events will also confirm the continuous usage of the stadiums and other football facilities that were developed for the FIFA U17 World Cup India 2017. This shall help generate additional revenue and further streamline the professionalization of the sports industry by providing long term employment to sports professionals in the country with the single aim of putting the best foot forward for the nation.

Given such benefits, the AIFF shall aim to host at least one FIFA or AFC competition every two years. Accordingly, the following competitions have been shortlisted based on relevance for Indian Football, for the purpose of bidding:

BIDDING FOR MEGA EVENTS

	Current	2019	2020	2021	2022
BIDDING FOR FIFA UNDER 17 WOMEN'S WORLD CUP 2020	Under Process	✓			
BIDDING FOR FIFA UNDER 20 MEN'S WORLD CUP 2021	Yet to Begin	✓			
BIDDING FOR AFC U23 MEN'S CHAMPIONSHIP 2022	Yet to Begin		✓		
BIDDING FOR AFC ASIAN CUP 2022 (WOMEN'S)	Yet to Begin		✓		
BIDDING FOR FIFA FUTSAL WORLD CUP 2024 (MEN'S)	Yet to Begin		✓		
BIDDING FOR AFC ASIAN CUP 2027	Yet to Begin				✓

POTENTIAL HOSTING OF THE MEGA EVENTS AIFF BIDS FOR

	Current	2020	2021	2022	2023	2024	2027
FIFA UNDER 17 WOMEN'S WORLD CUP 2020	Yet to begin	✓					
FIFA UNDER 20 MEN'S WORLD CUP 2021	Yet to Begin		✓				
AFC U23 MEN'S CHAMPIONSHIP 2022	Yet to Begin			✓			
AFC ASIAN CUP 2022 (WOMEN'S)	Yet to Begin			✓			
FIFA FUTSAL WORLD CUP 2024	Yet to Begin					✓	
AFC ASIAN CUP 2027	Yet to Begin						✓



STRATEGIC GOAL 6 BROAD-BASING THE GAME

In keeping with the AIFF value of Inclusion as defined in the previous Strategic Plan, broad basing the game is another important strategic goal that shall be adopted by AIFF for the next 4 years. This broad basing shall be undertaken in two ways: 1) Geographically; and 2) Demographically. Some of the key initiatives of this Plan in this regard are as follows:

1) Geographic broad-basing:

- Customized development plan for all state associations by 2022
- Academy Accreditation to cover 90% of all academies in India by 2022
- Maximize spread of Professional Leagues (I-League, ISL and 2nd Division) to cover at least 23 states by 2022
- Maximize spread of localized Baby Leagues and Youth Leagues to 25 states by 2022
- Annual coach and referee education programs in each member association by 2022

2) Demographic broad-basing:

- More opportunities for women
- Baby Leagues and Youth Leagues for the age group of 4-17 years
- A national league for institutions by 2021 (for PSUs, government agencies etc.)
- Fan engagement and servicing with the help of right technology including use of CRS and CMS by AIFF's stakeholders which can help all involved to capture the required data and enhance record keeping.

Given the scale of our country and our objective of pursuing excellence for our national teams, it is important to find the right balance in terms of maximizing outreach while retaining the necessary focus and effectiveness of our initiatives/projects.

MEDIA & COMMUNICATION

AIFF's media and communication goals are identified based on the long term vision of AIFF.

Two primary strategic goals for media and communication set by AIFF are –

- Strategic Goal 1: To make football the sport of choice in India by inspiring mass participation at all levels;
- Strategic Goal 2: Project AIFF as a forward-thinking, transparent and professionally run organization that is the ultimate custodian of football in the country.

Both the above strategic goals are central to the overall objectives of the AIFF, for the achievement of which, it is important for various stakeholders to work together in an organized manner aligned with the overall communication strategy.

It is also proposed that AIFF builds the capacity in-house to lead its digital strategy with support from the external PR agency. The PR agency will support the AIFF media and digital team and augment the effectiveness of all forms of communications of the AIFF. In the first Strategic Plan the greater focus was on AIFF's digital channels gaining awareness and numbers.

While this focus will continue, there will now be higher attention paid to the actual engagement being done with fans and followers by creating and analysing digital reports and then using that information to structure the content accordingly.

In addition, one of the immediate goals of AIFF will be to update the AIFF website to make it more modern and user friendly. AIFF will aim to be a data and news hub for football fans and other stakeholders through this website.



STRATEGIC GOAL 7 USE OF TECHNOLOGY TO FAST-TRACK GROWTH

In order to achieve efficiency and widen the reach of our programs, adoption of the right technology has become a necessity. AIFF has been at the forefront of introducing technology by digitizing all of its football activities and internal administration. The AIFF digitization process was started in 2015 and as of today has achieved near-100% adoption for all its activities.

Below is a list of various IT systems currently being used by AIFF.

- CRS** ■
PLAYER REGISTRATION & TRANSFER
- CMS** ■
COMPETITION MANAGEMENT
- COACH EdS** ■
COACH & MATCH COMMISSIONERS
- RAS** ■
REFEREE REGISTRATION & EDUCATION
- ACADEMY ACCREDITATION &
CLUB LICENCING** ■



SCOUTME

SCOUTING FROM ALL MAJOR
NATIONAL LEVEL COMPETITIONS

SAP Business One

IMPLEMENTED FOR TRANSPARENT
AND EFFICIENT ACCOUNTING

AIFFAGILE

INTERNAL ADMIN, HR &
LOGISTICS

For the current Plan, AIFF shall have three main objectives behind adopting technology –a) using data and analysis to improve efficacy of all development programs, b) achieving scale and outreach of programs in a cost-effective manner, and c) fan engagement and servicing.

Accordingly, AIFF tech strategy shall be to continuously upgrade the existing systems to meet the demands of a continuously evolving eco-system while enabling more and more local bodies to adopt the similar systems. The AIFF CRS has been integrated with the FIFA Connect system so that each player registered in India on CRS also has a global FIFA ID. An end-to-end connected system from grassroots to global football will enhance the technical as well as administrative capabilities of Indian Football.

Accurate and detailed data on players and matches along with a state-of-art website and mobile application will help significantly enhance fan engagement. Various targets that we have set for ourselves in the technology space are summarized below.

	Current	2019	2020	2021	2022
Decentralization of all IT systems to state associations	<20%	40%	60%	80%	100%
No. of states independently using CRS ¹	18	25	29	36	36
No. of states independently using CMS ²	2	11	20	25	29
Renovation of AIFF website		Launch new website			
Development of Indian Football mobile app for fan engagement		Launch app			
Renovation of Referee Admin System to include mobile version with instant feedback and response mechanism		Launch renovated system			
Implementation of activity-based credit system for CPD ³ in Coach Education System		Upgrade existing system with desired functionalities			
Implement Baby Leagues Mobile App	Android version Launched	IOS version to be launched			








¹States are already using CRS for participation in the National Championships, however, the aim is to have states use the system for registration of players for their own competitions at the local level as well.

²States are using CMS for participation in AIFF competitions, however, currently only a couple of states are using the system for their own local competitions.










³CPD – Continuous Professional Development






















ANNEXURE A STATUS REPORT OF FIRST STRATEGIC PLAN





TARGETS	STATUS	REMARKS
AIFF MANAGEMENT		
Review KPMG reports for organizational restructuring and prepare plan of action and implement		Internal processes were restructured and implemented in AIFF. Amendments to AIFF Constitution ratified by AGM on 8 th June 2017.
Launch of Strategic Plan		Launched in presence of then-FIFA Secretary, General Jerome Valcke
National Player registration system model to be implemented		Upgraded system implemented in 2015
Online registration for players, coaches and referees rolled out		Implemented: Player (2015), Coaches (2017) and Referees (2014)
Review current strategic plan and identify gaps for the next cycle strategic plan (2018-2022)		2 nd Strategic Plan is based on learnings from the 1 st
STATE ASSOCIATIONS		
Setup evaluation criteria for grading state associations		AIFF ExCo approved State Association grading criteria at its meeting on 14 th March 2016
Member association development programme for minimum 6 states		FIFA State Development Project started in 7 states of which 4 completed

TARGETS	STATUS	REMARKS
Harmonizing governance structures and framework with AIFF		Constitutions submitted by 10 states.
Professional management capacity (CEO and Technical officer) and self-sustainability		Full-time officials in 12 states
GRASSROOT LEVEL		
Implement Grassroots Program in 8 states		Implemented in 11 states
Add 3 more states, attain Self sustainability		Implemented in 11 states
Start collaborating with Sports and Education Ministries		MXIM activities were carried out with in collaboration with 31 state governments
Reach 350,000 participants across India		MXIM reached out to 1.4+ million schoolchildren across 33 states
Add minimum 100,000 participant each year, full implementation in 15 states		MXIM reached out to 1.4+ million schoolchildren across 33 states
YOUTH DEVELOPMENT		
National academies (various age groups) including U17 FIFA World Cup 2017		Academy for FIFA U17 World Cup was started in 2014
Develop robust talent identification system		Scouting system implemented
Youth academies in all pro-clubs		Participation in AIFF Youth Leagues by 9 I-League, 8 ISL and 9 - 2 nd Division clubs in 2017-18
Well structured youth development system in place		Youth Leagues established in U13, U15 and U18 age categories


TARGETS	STATUS	REMARKS
COACH EDUCATION		
Upgrade Coach Education Curriculum		To be updated in 2019
Evaluation and monitoring system		Implemented in 11 states
Self-sustainability		Financial sustainability achieved in 2015
Achieve target number of coaches		7228 certified coaches in 2017 against a target of 6000
REFEREES DEVELOPMENT		
Referee Database		Implemented in 2014
Partnership for referee training programme		Not achieved
Reach a target of 4000 trained referees (grade 1-5) and 15 in contract with AIFF		5584 trained referees as of 2017 and 10 in contract
4 weekend referee academies and 40 instructors		82 instructors; 2 academies
Implement referee admin and development structure in all state FAs		In place in 18 out of 35 states

TARGETS	STATUS	REMARKS
WOMEN'S FOOTBALL		
Restructure women's football department and create a development plan		Separate department created in 2014
Launch of Women's league		IWL launched in 2016
Qualify for U16 and U19 AFC championship 2017		Not achieved
Improve Rankings to 40 (FIFA), 8 (AFC), Qualify for Asian cup 2018		Not achieved
I-LEAGUE		
Reformatted second division and U-19 I-League		- 2 nd Division League expansion carried out in 2017 from 6 to 4 teams - U19 League with 20 teams in 2013 modified to U18 with 56 teams in 2017
Strengthening inspection and monitoring Club Licensing in Division 1 & 2		Club technical staff, finances and youth teams are regularly monitoring which has resulted in transparency.
Qualify for Main round of ACL, I-league club to win AFC cup		Bengaluru FC reached AFC cup finals, couldn't win it.
Pan - India presence of the I-League		9 States in 2017 as compared to 5 states in 2013



TARGETS	STATUS	REMARKS
COMPETITIONS		
Format and restructure relevant competitions		Standardization through rotational venue allocation & calendar finalization 3 years in advance
Improve brand image of national competitions		- Implementation of CMS for all matches organized by AIFF - Stronger measures to check age fraud
Structured sustainable competitions for all age groups		Synchronization with AFC Qualifiers and domestic Youth Leagues
NATIONAL TEAM		
Bid for hosting U16 AFC Championship 2016		AFC U16 Championship hosted in 2016 in Goa
Qualify for second round of WC qualifiers		Not achieved
Prepare a competitive national team to qualify for AFC Asian Cup 2019		Qualified for Asian Cup 2019
Qualify for AFC youth Championships (U16, U19, U22)		- Qualified for AFC U16 Championship in 2016 and 2018 - Not achieved for U19 and U23 categories
Senior men's team ranking top 15 in Asia		Achieved
FIFA U-17 WORLD CUP		
Finalization of organisation structure & formation of all relevant committees and formulation of operational plan		Local Organizing Committee for the FIFA U17 World Cup 2017 formed in 2015
Finalization and implementation of technical development plan for the participating Indian Team		Technical development plan finalized and implemented 2015 onwards
FIFA inspection for finalisation of venues		All venues were prepared and approved well ahead of time

TARGETS	STATUS	REMARKS
National supports and partners for the U17 World cup		All 6 slots for National Supporters were filled
Organize AFC U16 championship to test the readiness of the team and the venues		AFC U16 Championship 2016 organized successfully in Goa
Successful organisation of FIFA U17 World cup 2017		Most attended FIFA youth competition ever with 1.34+ mn stadium audience
Put up a strong performance by Indian Team		

INDIAN SUPER LEAGUE

Successful organisation of first season; league and clubs to reach out to 1 million children through grassroots programs		Total 2mn children reached out to through grassroots programs of ISL clubs and RFYS
League and ISL clubs to plan community outreach programs to popularize football through grassroots & marketing initiatives		Grassroots activities carried out by all ISL clubs locally
All ISL clubs to have youth teams for various age groups, competing in various state and national competitions. All ISL clubs to lay basis for academies in their cities/regions to cater for development of talented youth.		Participation in AIFF Youth Leagues by 9 out of 10 ISL clubs

MEDIA

Develop and implement media communication strategy and plan		- Separate Media Communications Strategy formulated and implemented 2015 onwards
Evaluation of effectiveness of the plan and launching new media initiatives		- AIFF rebranding done in 2016 - Coverage of 100% match activities of AIFF achieved 2016 onwards - Twitter followers: 0 (2014) to 422k (2017) - Facebook likes: 0 (2014) to 1.1mn (2017)



ANNEXURE B MATCH VENUES IN INDIAN FOOTBALL

(in alphabetical order)

S.No	Stadium	Team(s)	City	State	Capacity	Competitions
1	Ananthpur Sports Academy	Fateh Hyderabad AFC	Anantapur	Andhra Pradesh	NA	Hero 2nd Division League 2017-18
2	Bangalore Football Stadium	Bengaluru Football Club Ozone FC Bengaluru	Bangalore	Karnataka	8,400	2nd Division League 2016-17 2nd Division League 2017-18
3	Barasat Stadium	Kingfisher East Bengal Mohammedan Sporting Club Mohun Bagan Southern Samity	Kolkata	West Bengal	22,000	Hero I-League 2016-17 Hero I-League 2017-18 2nd Division League 2016-17 Hero 2nd Division League 2017-18
4	Benaulim Ground	FC Goa	Benaulim	Goa	NA	Hero 2nd Division League 2017-18
5	Cooperage Football Stadium	Mumbai Football Club Kenkre FC	Mumbai	Maharashtra	5000	Hero I-League 2016-17 2nd Division League 2016-17
6	Corporation Stadium	FC Kerala	Thrissur	Kerala	NA	Hero 2nd Division League 2017-18
7	Dr. Ambedkar Stadium	Delhi Dynamos Football Club Delhi United Hindustan FC Indian Arrows LoneStar Kashmir Football Club Real Kashmir Sudeva Moonlight FC	Delhi	Delhi	20,000	Hero I-League 2017-18 2nd Division League 2016-17 Hero 2nd Division League 2017-18 Indian Women's League 2016-17

S.No	Stadium	Team(s)	City	State	Capacity	Competitions
8	EMS Corporation Stadium	Gokulam Kerala FC	Kozhikode	Kerala	30,000	Hero I-League 2017-18
9	Gachibowli Stadium	Fateh Hyderabad AFC	Hyderabad	Telangana	NA	2nd Division League 2016-17
10	GMC Bambolim Athletic Stadium	FC Goa Indian Arrows	Bambolim	Goa	5,000	Hero I-League 2017-18 Hero 2nd Division League 2017-18
11	Guru Nanak Stadium	Minerva Punjab FC	Ludhiana	Punjab	15,000	Hero I-League 2016-17 Hero I-League 2017-18
12	Indira Gandhi Athletic Stadium	North East United FC	Guwahati	Assam	30,000	Hero Indian Super League 2017-18 Indian Super League 2016
13	Jawahar Lal Nehru Stadium	Chennaiyin Football Club	Chennai	Tamil Nadu	55,000	Indian Super League 2016 Indian Super League 2017-18
14	Jawahar Lal Nehru Stadium	Chennai City FC	Coimbatore	Tamil Nadu	20,000	Hero I-League 2016-17 Hero I-League 2017-18
15	Jawahar Lal Nehru Stadium	Delhi Dynamos Football Club	Delhi	Delhi	54,000	2016 Hero Indian Super League 2017-18
16	Jawahar Lal Nehru Stadium	Kerala Blasters Football Club	Kochi	Kerala	41,000	Indian Super League 2016 Hero Indian Super League 2017-18 Hero 2nd Division League 2017-18
17	Jawahar Lal Nehru Stadium	Shillong Lajong Football Club Langsning FC	Shillong	Meghalaya	20,000	Hero I-League 2016-17 Hero I-League 2017-18 Hero 2nd Division League 2017-18 Hero Indian Women's League 2017-18
18	JLU Ground	Madhya Bharat Sports Club	Bhopal	Madhya Pradesh	NA	Hero 2 nd Division League 2017-18
19	JRD Tata Sports Complex	Jamshedpur F.C	Jamshedpur	Jharkhand	25,000	Hero 2 nd Division League 2017-18 Hero Indian Super League 2017-18
20	Kalinga Stadium	Jamshedpur F.C	Bhubaneswar	Odisha	15,000	Hero Indian Super League 2017-18
21	Kanchenjunga Stadium	Kingfisher East Bengal Mohun Bagan	Siliguri	West Bengal	18,000	Hero I-League 2016-17
22	Khuman Lampak Stadium	North Eastern Re Organising Cultural Association (NEROCA) Tiddim Road Athletic Union	Imphal	Manipur	28,000	2 nd Division League 2016-17 Hero 2 nd Division League 2017-18 Hero I-League 2017-18
23	Mohun Bagan Ground	Mohun Bagan	Kolkata	West Bengal	10,000	Hero I-League 2017-18

S.No	Stadium	Team(s)	City	State	Capacity	Competitions
24	Mumbai Football Arena	Mumbai City FC	Mumbai	Maharashtra	18,000 (9500)	Hero Indian Super League 2017-18 Indian Super League 2016
25	Ordinance Stadium	Pride Sports Management	Jabalpur	Madhya Pradesh	NA	2nd Division League 2016-17
26	Panampally Ground	Kerala Blasters Football Club	Kochi	Kerala	NA	Hero 2nd Division League 2017-18
27	Pirangute Football Ground	FC Pune City	Pune	Maharashtra	NA	Hero 2nd Division League 2017-18
28	PJN Stadium Fatorda Ground	FC Goa	Fatorda	Goa	19,000	Hero Indian Super League 2017-18
29	Police Ground	Multiple Teams of Indian Women's League	Cuttack	Odisha	NA	Hero Indian Women's League 2016-17
30	Rabindra Sarobar Stadium	Atletico De Kolkata Mohun Bagan	Kolkata	Maharashtra	20,000	Hero I-League 2016-17 Indian Super League 2016
31	Rajarshi Shahu Stadium	Multiple Teams of Indian Women's League	Kolhapur	Maharashtra	18,000	Hero Indian Women's League 2017-18
32	Rajiv Gandhi Stadium	Aizawl FC	Aizawl	Mizoram	20,000	Hero I-League 2016-17 Hero I-League 2017-18
33	Shree Shiv Chhatrapati Sports Complex Stadium (Balewadi Stadium)	Bengaluru Football Club DSK Shivajians Football Club FC Pune City	Pune	Maharashtra	15,000	Hero I-League 2016-17 Hero Indian Super League 2017-18 Indian Super League 2016
34	Sree Kanteerava Sports Complex	Bengaluru Football Club	Bangalore	Karnataka	35,000	Hero I-League 2016-17
35	SSN College Ground	Chennaiyin Football Club	Chennai	Tamil Nadu	NA	Hero 2nd Division League 2017-18
36	Sudeva Football Ground	LoneStar Kashmir Football Club	Delhi	Delhi	NA	2nd Division League 2016-17
37	Tau Devi Lal Stadium	Minerva Punjab FC	Panchkula	Haryana	10,000	Hero I-League 2017-18
38	Thyagraj Stadium	Hindustan FC	Delhi	Delhi	7,500	2nd Division League 2016-17
39	Tilak Maidan	Churchill Brothers Sports Club Indian Arrows	Vasco	Goa	7,500	Hero I-League 2016-17 Hero I-League 2017-18
40	TRC Turf Ground	LoneStar Kashmir Football Club Real Kashmir	Srinagar	Jammu & Kashmir	10,000	2nd Division League 2016-17 Hero 2nd Division League 2017-18
41	Vivekananda Yuba Bharati Krirangan Stadium	Atletico de Kolkata Kingfisher East Bengal Mohun Bagan	Kolkata	West Bengal	66,000	Hero I-League 2017-18 Hero Indian Super League 2017-18

AIFF YOUTH LEAGUES AND NATIONAL CHAMPIONSHIPS:

S.No	Venue	Team(s)	City	State	Competitions
1	Adani Shantigram Football Ground	Ananthapur Sports Academy Fateh Hyderabad AFC Kahaani Football Club Pride Sports Management SAG Football Academy	Ahmedabad	Gujarat	U-16 Youth League 2016-17 U-18 Youth League 2017-18
2	All Saints High School	MUM - Steadfast FC - Mumbai Rush SC PIFA Sports (Colaba) FC	Thane	Maharashtra	U-16 Youth League 2016-17 U-18 Youth League 2016-17
3	Ananthpur Sports Academy	Andhra Pradesh Football Association Karnataka State Football Association Kerala Football Association Pondicherry Football Association Tamil Nadu Football Association Telangana Football Association	Anantapur	Andhra Pradesh	Sub Junior NFC 2017-18
4	AR Lammual Stadium	Aizawl FC FC Imphal City North Eastern Re Organising Cultural Association (NEROCA) Numaligarh Refinery Limited Football Academy	Aizawl	Mizoram	U-13 Youth League 2017-18
5	ARA Football Ground	ARA FC	Ahmedabad	Gujarat	Nike Premier Cup 2018 U-13 Youth League 2017-18
6	Bangalore Football Stadium	Andhra Pradesh Football Association Bengaluru Football Club Boca Juniors Football School Fateh Hyderabad AFC Karnataka State Football Association Kerala Football Association Ozone FC Bengaluru Pondicherry Football Association Roots Football School Services Sports Control Board Tamil Nadu Football Association Telangana Football Association	Bangalore	Karnataka	72nd NFC for Santosh Trophy 2017-18 Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18

S.No	Venue	Team(s)	City	State	Competitions
7	Barabati Stadium	All Manipur Football Association Andhra Pradesh Football Association Arunachal Pradesh Football Association Assam Football Association Bihar Football Association Chandigarh Football Association Chhattisgarh Football Association Delhi Soccer Association Football Association of Orissa Goa Football Association Gujarat State Football Association Haryana Football Association Himachal Pradesh Football Association Indian Football Association Jammu & Kashmir Football Association Jharkhand Football Association Karnataka State Football Association Kerala Football Association Madhya Pradesh Football Association Meghalaya Football Association Mizoram Football Association Pondicherry Football Association Punjab Football Association Railway Sports Promotion Board Rajasthan Football Association Sikkim Football Association Sports Authority of India Tamil Nadu Football Association Telangana Football Association Tripura Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association Western India Football Association	Cuttack	Odisha	Sub Junior NFC 2016-17 Junior NFC for B.C.Roy Trophy 2016-17 Junior Girl's National Football Championship 2017-18 23rd Senior Women's National Football Championship 2017-18
8	Barasat Stadium	AIFF Academy Aizawl FC ATK Bengaluru Football Club Bhaichung Bhutia Football Schools DSK Shivajians Football Club Kingfisher East Bengal Minerva Punjab FC Mohammedan Sporting Club MSP Football Academy Reliance Foundation Young Champs Shivanand FC Sports Authority of India (EZ) United Sports Club	Kolkata	West Bengal	23rd Senior Women's National Football Championship 2017-18 Junior Girl's National Football Championship 2017-18 Junior NFC for B.C.Roy Trophy 2016-17 Sub Junior NFC 2016-17 Barasat Stadium Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
9	Baroda Football Academy Ground	Baroda Football Academy	Baroda	Gujarat	Nike Premier Cup 2018
10	Benaulim Ground	AIFF Academy Bengaluru Football Club	Benaulim	Goa	U-16 Youth League 2016-17 U-18 Youth League 2016-17
11	BFC Ground	Bengaluru Football Club	Bellary	Karnataka	U-18 Youth League 2017-18

S.No	Venue	Team(s)	City	State	Competitions
12	Bidanasi Ground	Andhra Pradesh Football Association Chandigarh Football Association Gujarat State Football Association Haryana Football Association Jammu & Kashmir Football Association Lakshadweep Football Association Meghalaya Football Association Rajasthan Football Association Services Sports Control Board Sikkim Football Association Telangana Football Association Tripura Football Association Western India Football Association	Cuttack	Odisha	Junior NFC for B.C.Roy Trophy 2016-17
13	Bokakhat Town Stadium	All Manipur Football Association Assam Football Association Mizoram Football Association Tripura Football Association	Bokakhat	Assam	Sub Junior NFC 2016-17
14	Calicut Medical College	Andhra Pradesh Football Association Karnataka State Football Association Kerala Football Association Lakshadweep Football Association Pondicherry Football Association Prodigy Sportz Services Sports Control Board Tamil Nadu Football Association Telangana Football Association	Kozhikode	Kerala	71st NFC for Santosh Trophy 2016-17 U-16 Youth League 2016-17
15	Center for Sports Excellence	Bangalore Youth Football League Boca Juniors Football School Roots Football School Stadium Sports Foundation	Bengaluru	Karnataka	Nike Premier Cup 2018 U-13 Youth League 2017-18
16	Chandrasekharan Nair Police Stadium	Kovalam Football Club	Thiruvananthapuram	Kerala	U-16 Youth League 2016-17
17	Chettinad Sarvaloka School Ground	Football Plus Professional Soccer Academy	Kelambakkam	Tamil Nadu	Nike Premier Cup 2018 U-13 Youth League 2017-18
18	Chohal Football Ground	Chandigarh Football Association Delhi Soccer Association Himachal Pradesh Football Association Jammu & Kashmir Football Association Punjab Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association	Hoshiarpur	Punjab	Sub Junior NFC 2017-18
19	Chowgule College Ground	FC Goa	Margao	Goa	Nike Premier Cup 2018 U-13 Youth League 2017-18
20	Conscient Football Academy	Conscient Football	Gurugram	Haryana	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17

S.No	Venue	Team(s)	City	State	Competitions
21	Cooperage Football Stadium	Aizawl FC Bengaluru Football Club Football Club of Mumbaikars Indian Football Academy Kenkre FC Minerva Punjab FC Mum - Mumbai School Sports Association (MSSA) MUM - Steadfast FC - Mumbai Rush SC Mumbai Football Club Mumbai Warriors SC Ozone FC Bengaluru PIFA Sports (Colaba) FC Royal Wahingdoh FC Shillong Lajong Football Club Tata Football Academy Thane - Football School of India Youngsters Club	Mumbai	Maharashtra	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
22	Corporation Stadium	Don Bosco Football Academy FC Kerala Gokulam Kerala FC Parappur FC Prodigy Sportz Redstar Football Academy SAI Regional Football Academy, Thiruvananthapuram Wayanad Football Club	Thrissur	Kerala	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17
23	Delhi Govt Science Center, Vasant Vihar	India Youth Soccer Association	Delhi	Delhi	Nike Premier Cup 2018 U-16 Youth League 2016-17
24	Don Bosco School Ground	Sporting Clube de Goa	Panaji	Goa	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
25	Dr. Ambedkar Stadium	Bhaichung Bhutia Football Schools Delhi Dynamos Football Club Delhi United Hindustan FC J&K Bank Football Team LoneStar Kashmir Football Club Minerva Punjab FC Real Kashmir Sudeva Football Club Youngsters Club	Delhi	Delhi	U-16 Youth League 2016-17 U-18 Youth League 2016-17
26	Dr. Ambedkar University Football Ground	Oyyabo Sports	Chennai	Tamil Nadu	Nike Premier Cup 2018 U-13 Youth League 2017-18
27	DSK Academy	Ananthapur Sports Academy DSK Shivajians Football Club Fateh Hyderabad AFC Gokulam Kerala FC MSP Football Academy Sports Hostel Odisha Tata Football Academy	Pune	Maharashtra	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18

S.No	Venue	Team(s)	City	State	Competitions
28	DU Rugby Stadium	Delhi Dynamos Football Club	Delhi	Delhi	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
29	Duler Stadium	Daman and Diu Football Association Dempo Sports Club Goa Football Association Gujarat State Football Association Lakshadweep Football Association Madhya Pradesh Football Association Rajasthan Football Association Salgaocar FC Sporting Clube de Goa Western India Football Association	Mapusa	Goa	Sub Junior NFC 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
30	East Bengal Club Ground	FC Pune City Kingfisher East Bengal Shillong Lajong Football Club Tata Football Academy	Kolkata	West Bengal	U-18 Youth League 2016-17
31	Ella Ground	Dempo Sports Club	Old Goa	Goa	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
32	Emerald Heights School	Daman and Diu Football Association Goa Football Association Gujarat State Football Association Madhya Pradesh Football Association Rajasthan Football Association Western India Football Association	Indore	Madhya Pradesh	Sub Junior NFC 2016-17
33	EMS Corporation Stadium	Delhi Soccer Association Football Association of Orissa Goa Football Association Indian Football Association Kerala Football Association Madhya Pradesh Football Association Meghalaya Football Association Mizoram Football Association SEPT Sports Club Tamil Nadu Football Association Uttar Pradesh Football Sangh	Kozhikode	Kerala	Sub Junior NFC 2016-17 U-16 Youth League 2016-17
34	Father Agnel Stadium	Reliance Foundation Young Champs Thane - Football School of India	Navi Mumbai	Maharashtra	U-16 Youth League 2016-17
35	FSV Arena	Ozone FC Bengaluru Stadium Sports Foundation	Bangalore	Karnataka	Nike Premier Cup 2018 U-18 Youth League 2017-18
36	Gateway International School	Chennai City FC	Chennai	Tamil Nadu	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
37	Gayeshpur Stadium	New Barrackpore Rainbow A.C.	Kalyani	West Bengal	Nike Premier Cup 2018 U-13 Youth League 2017-18

S.No	Venue	Team(s)	City	State	Competitions
38	GMC Bambolim Athletic Stadium	FC Goa Goa Football Association Indian Football Association Kerala Football Association Meghalaya Football Association Minerva Punjab FC Mizoram Football Association Railway Sports Promotion Board Services Sports Control Board Western India Football Association	Bambolim	Goa	71st NFC for Santosh Trophy 2016-17 Nike Premier Cup 2018 U-18 Youth League 2017-18
39	Greater Noida Sports Complex Ground	Bhaichung Bhutia Football Schools Delhi Dynamos Football Club	Greater Noida	Uttar Pradesh	U-16 Youth League 2016-17
40	HDSA Ground	Bihar Football Association Chhattisgarh Football Association Football Association of Orissa Indian Football Association Jharkhand Football Association Sports Authority of India The Hooghly District Sports Association	Chinsurah	West Bengal	Nike Premier Cup 2018 Sub Junior NFC 2017-18 U-13 Youth League 2017-18
41	Holy Trinity Church Ground	Churchill Brothers Sports Club	Benaulim	Goa	Nike Premier Cup 2018 U-13 Youth League 2017-18
42	Hops Football Academy Ground	Delhi United	Jhatikra	Delhi	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
43	Howrah Municipal Corporation Stadium	Aizawl FC All Manipur Football Association Ananthapur Sports Academy Dempo Sports Club Football Association of Orissa Goa Football Association Karnataka State Football Association Kerala Football Association Kingfisher East Bengal Parappur FC Punjab Football Association Shillong Lajong Football Club Southern Samity Western India Football Association	Howrah	West Bengal	72nd NFC for Santosh Trophy 2017-18 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17
44	Indira Gandhi stadium	Andhra Pradesh Football Association Bihar Football Association Chandigarh Football Association Gujarat State Football Association Jharkhand Football Association Pondicherry Football Association Rajasthan Football Association Tripura Football Association Western India Football Association	Una	Himachal Pradesh	Junior NFC For B.C.Roy Trophy 2017-18
45	Jasola Football Ground	Hindustan FC	Jasola	Delhi	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
46	Jawahar Lal Nehru Stadium	Aizawl FC Ananthapur Sports Academy Fateh Hyderabad AFC Gauhati Town Club SAI Guwahati Sports Hostel Odisha	Guhawati	Assam	Nike Premier Cup 2018 U-18 Youth League 2016-17 U-18 Youth League 2017-18

S.No	Venue	Team(s)	City	State	Competitions
47	Jawaharlal Nehru Stadium	All Manipur Football Association Arunachal Pradesh Football Association Assam Football Association Meghalaya Football Association Mizoram Football Association Tripura Football Association	Shillong	Meghalaya	71st NFC for Santosh Trophy 2016-17
48	Jawaharlal Nehru Stadium - warm up field	India Youth Soccer Association	Delhi	Delhi	U-18 Youth League 2017-18
49	JCT Sports Complex	Assam Football Association Chhattisgarh Football Association Delhi Soccer Association Football Association of Orissa Goa Football Association Karnataka State Football Association Kerala Football Association Madhya Pradesh Football Association Meghalaya Football Association Mizoram Football Association Punjab Football Association Sports Authority of India Uttar Pradesh Football Sangh	Hoshiarpur	Punjab	Junior NFC For B.C.Roy Trophy 2017-18 Sub Junior NFC 2017-18
50	JLN Stadium, Training Pitch	Delhi Dynamos Football Club	Delhi	Delhi	U-18 Youth League 2017-18
51	JRD Tata Sports Complex	Aizawl FC North Eastern Re Organising Cultural Association (NEROCA) Pride Sports Management Tata Football Academy	Jamshedpur	Jharkhand	U-18 Youth League 2016-17
52	Judge Field	Gauhati Town Club	Guwahati	Assam	U-16 Youth League 2016-17 U-18 Youth League 2016-17
53	Kahaani Football Club Ground	Kahaani Football Club	Ahmedabad	Gujarat	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
54	Kalyani Stadium	Bhaichung Bhutia Football Schools Royal Wahingdoh FC Salgaocar FC United Sports Club	Kalyani	West Bengal	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
55	Kartar Singh Bains Memorial Stadium	Indian Football Association Mizoram Football Association Uttar Pradesh Football Sangh	Hoshiarpur	Punjab	Junior NFC For B.C.Roy Trophy 2017-18
56	Khad Football Stadium	All Manipur Football Association Arunachal Pradesh Football Association Chandigarh Football Association Daman and Diu Football Association Gujarat State Football Association Himachal Pradesh Football Association Jammu & Kashmir Football Association Jharkhand Football Association Lakshadweep Football Association Rajasthan Football Association Telangana Football Association	Una	Himachal Pradesh	Junior NFC For B.C.Roy Trophy 2017-18

S.No	Venue	Team(s)	City	State	Competitions
57	Khuman Lampak Stadium	Aizawl FC All Manipur Football Association Assam Football Association Bihar Football Association Chandigarh Football Association Chhattisgarh Football Association Delhi Soccer Association FC Imphal City Football Association of Orissa Goa Football Association Himachal Pradesh Football Association Indian Football Association Jammu & Kashmir Football Association Kerala Football Association Madhya Pradesh Football Association Meghalaya Football Association Mizoram Football Association North Eastern Re Organising Cultural Association (NEROCA) Numaligarh Refinery Limited Football Academy Rajasthan Football Association SAIL FOOTBALL ACADEMY, BOKARO, JHARKHAND Tamil Nadu Football Association Tata Football Academy Uttar Pradesh Football Sangh Uttarakhand State Football Association Western India Football Association	Imphal	Manipur	Nike Premier Cup 2018 Sub Junior Girl's National Football Championship 2017-18 Sub Junior NFC 2017-18 U-16 Youth League 2016-17
58	Kumar Mangla Stadium	Bihar Football Association Chhattisgarh Football Association Football Association of Orissa Indian Football Association Jharkhand Football Association Railway Sports Promotion Board Sikkim Football Association	Bokaro	Jharkhand	71st NFC for Santosh Trophy 2016-17
59	Maharaja's College Stadium	Don Bosco Football Academy Kerala Blasters Football Club Kovalam Football Club MSP Football Academy Prodigy Sportz	Ernakulam	Kerala	Nike Premier Cup 2018
60	Mamurdi Ground	FC Pune City	Pune	Maharashtra	U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
61	Mawlai Madan Heh	Gauhati Town Club North East United FC Rangdajied United Football Club Royal Wahingdoh FC Shillong Lajong Football Club Sports Authority of India (EZ) Tata Football Academy	Shillong	Meghalaya	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17

S.No	Venue	Team(s)	City	State	Competitions
62	MFA Turf Ground	Aizawl FC Ananthapur Sports Academy Fateh Hyderabad AFC Gauhati Town Club North East United FC North Eastern Re Organising Cultural Association (NEROCA) Rangdajied United Football Club Royal Wahingdoh FC Shillong Lajong Football Club Sports Authority of India (EZ) Sports Hostel Odisha Tata Football Academy	Shillong	Meghalaya	U-13 Youth League 2017-18 U-18 Youth League 2016-17 U-18 Youth League 2017-18
63	Minerva Academy Ground	J&K State Football Academy JAMMU UNITED FOOTBALL CLUB AND ACADEMY Minerva Punjab FC Real Kashmir Shivanand FC United Punjab Football Academy Youngsters Club Youth Football Club	Chandigarh	Punjab	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
64	Mohammedan Sporting Ground	Mohammedan Sporting Club	Kolkata	West Bengal	U-16 Youth League 2016-17 U-18 Youth League 2016-17
65	Mohun Bagan Ground	Goa Football Association Indian Football Association Kerala Football Association Mizoram Football Association Mohun Bagan	Kolkata	West Bengal	72nd NFC for Santosh Trophy 2017-18 Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
66	MS University Pavilion	Baroda Football Academy	Baroda	Gujarat	U-18 Youth League 2017-18
67	MVM School Ground	Raman Vijayan Soccer School	Chennai	Tamil Nadu	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
68	Nagoa Panchayat Ground	Bengaluru Football Club DSK Shivajians Football Club FC Goa Kingfisher East Bengal Minerva Punjab FC MSP Football Academy Raman Vijayan Soccer School SAG Football Academy SAI Guwahati Salgaocar FC Sudeva Football Club	Nagoa	Goa	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2017-18
69	Navelim Ground	Aizawl FC Chandigarh Football Association DSK Shivajians Football Club Gokulam Kerala FC Kerala Blasters Football Club Minerva Punjab FC Mohun Bagan Ozone FC Bengaluru Pride Sports Management Punjab Football Association Real Kashmir Sports Hostel Odisha	Navelim	Goa	71st NFC for Santosh Trophy 2016-17 Nike Premier Cup 2018 U-16 Youth League 2016-17

S.No	Venue	Team(s)	City	State	Competitions
70	NLC Stadium	Andhra Pradesh Football Association Karnataka State Football Association Kerala Football Association Lakshadweep Football Association Pondicherry Football Association Tamil Nadu Football Association Telangana Football Association	Neyveli	Tamil Nadu	Sub Junior NFC 2016-17
71	North East Institute Football Ground	Bihar Football Association Chhattisgarh Football Association Football Association of Orissa Kerala Football Association Madhya Pradesh Football Association Punjab Football Association Sports Authority of India Uttar Pradesh Football Sangh	Bilaspur	Chhattisgarh	Junior NFC for B.C.Roy Trophy 2016-17
72	Northeast Frontier Railway Stadium	SAI Guwahati	Guwahati	Assam	U-16 Youth League 2016-17
73	Panampally Ground	FC Kerala Gokulam Kerala FC Kerala Blasters Football Club MSP Football Academy SAI Regional Football Academy, Thiruvananthapuram	Kochi	Kerala	U-18 Youth League 2017-18
74	Pant Stadium Football Ground	Assam Football Association Delhi Soccer Association Goa Football Association Indian Football Association Jharkhand Football Association Mizoram Football Association Punjab Football Association Tamil Nadu Football Association Uttarakhand State Football Association	Bhilai	Chhattisgarh	Junior NFC for B.C.Roy Trophy 2016-17
75	Pirangute Football Ground	FC Pune City	Pune	Maharashtra	U-18 Youth League 2016-17
76	Polytechnic Football Ground	Chandigarh Football Association Delhi Soccer Association Haryana Football Association Himachal Pradesh Football Association Jammu & Kashmir Football Association Punjab Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association	Sundar Nagar	Himachal Pradesh	71st NFC for Santosh Trophy 2016-17
77	Rabindra Sarobar Stadium	Chandigarh Football Association Football Association of Orissa Karnataka State Football Association Mizoram Football Association Western India Football Association	Kolkata	West Bengal	72nd NFC for Santosh Trophy 2017-18
78	Raj Niwas, Civil Lines Ground	Sudeva Football Club	Delhi	Delhi	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18

S.No	Venue	Team(s)	City	State	Competitions
79	Rajiv Gandhi Stadium	All Manipur Football Association Arunachal Pradesh Football Association Assam Football Association Meghalaya Football Association Mizoram Football Association Tripura Football Association	Aizwal	Mizoram	72nd NFC for Santosh Trophy 2017-18
80	Rajmata Chun Kumari Stadium	Daman and Diu Football Association Goa Football Association Gujarat State Football Association Madhya Pradesh Football Association Rajasthan Football Association Western India Football Association	Singrauli	Madhya Pradesh	71st NFC for Santosh Trophy 2016-17
81	Rajpur Sonarpur Ground	Mohammedan Sporting Club	Sonarpur	West Bengal	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
82	Raven Shaw Ground	All Manipur Football Association Arunachal Pradesh Football Association Haryana Football Association Himachal Pradesh Football Association Jammu & Kashmir Football Association Karnataka State Football Association Lakshadweep Football Association Pondicherry Football Association Services Sports Control Board Sikkim Football Association Telangana Football Association Western India Football Association	Cuttack	Odisha	Junior NFC for B.C.Roy Trophy 2016-17
83	Reliance Corporate Park	Reliance Foundation Young Champs Thane - Football School of India	Navi Mumbai	Maharashtra	Nike Premier Cup 2018 U-13 Youth League 2017-18
84	RIL Football Ground	Baroda Football Academy	Baroda	Gujarat	U-13 Youth League 2017-18
85	SAG Football Ground	SAG Football Academy	Ahmedabad	Gujarat	Nike Premier Cup 2018
86	SAI Centre Ground	Sports Authority of India (EZ)	Kolkata	West Bengal	Nike Premier Cup 2018 U-16 Youth League 2016-17 U-18 Youth League 2016-17 U-18 Youth League 2017-18
87	SAI Ground	SAI Guwahati	Guwahati	Assam	Nike Premier Cup 2018 U-16 Youth League 2016-17 U-18 Youth League 2017-18
88	SAI NRC Sonapat	SAI, Regional Football Academy Delhi	Sonapat	Haryana	U-16 Youth League 2016-17
89	Sant Baba Bhag Singh University Ground	All Manipur Football Association Andhra Pradesh Football Association Arunachal Pradesh Football Association Assam Football Association Bihar Football Association Chandigarh Football Association Delhi Soccer Association Football Association of Orissa Goa Football Association Gujarat State Football Association Haryana Football Association Indian Football Association Jammu & Kashmir Football Association	Jalandar	Punjab	22nd Senior Women's National Football Championship 2016-17

S.No	Venue	Team(s)	City	State	Competitions
89	Sant Baba Bhag Singh University Ground	Jharkhand Football Association Karnataka State Football Association Kerala Football Association Madhya Pradesh Football Association Mizoram Football Association Pondicherry Football Association Punjab Football Association Railway Sports Promotion Board Rajasthan Football Association Sikkim Football Association Tamil Nadu Football Association Tripura Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association Western India Football Association			
90	SBS Sports Stadium	Chhattisgarh Football Association Delhi Soccer Association Football Association of Orissa Indian Football Association Karnataka State Football Association Kerala Football Association Madhya Pradesh Football Association Tamil Nadu Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association	Delhi	Delhi	Junior NFC For B.C.Roy Trophy 2017-18
91	SESA Ground	Salgaocar FC SESA Football Academy	Sanquelim	Goa	U-18 Youth League 2017-18
92	Sharda University Ground	Chandigarh Football Association Delhi Soccer Association Haryana Football Association Himachal Pradesh Football Association Jammu & Kashmir Football Association Punjab Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association	Noida	Uttar Pradesh	72nd NFC for Santosh Trophy 2017-18
93	Sigra Stadium	Chandigarh Football Association Delhi Soccer Association Haryana Football Association Himachal Pradesh Football Association Jammu & Kashmir Football Association Punjab Football Association Uttar Pradesh Football Sangh Uttarakhand State Football Association	Varanasi	Uttar Pradesh	Sub Junior NFC 2016-17
94	Siri Fort Sports Complex	DDA	Delhi	Delhi	Nike Premier Cup 2018
95	SPT Sports Ground Sarjapur Road	Boca Juniors Football School	Bangalore	Karnataka	U-16 Youth League 2016-17
96	SSN College Ground	Chennaiyin Football Club Mahogany FC	Chennai	Tamil Nadu	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2017-18
97	The Arena TransStadia	Daman and Diu Football Association Goa Football Association Gujarat State Football Association	Ahmedabad	Gujarat	72nd NFC for Santosh Trophy 2017-18

S.No	Venue	Team(s)	City	State	Competitions
		Lakshadweep Football Association Madhya Pradesh Football Association Rajasthan Football Association Western India Football Association			
98	Thyagraj Stadium	Delhi United Real Sports Academy	Delhi	Delhi	Nike Premier Cup 2018 U-16 Youth League 2016-17
99	Tilak Maidan	Chandigarh Football Association Indian Football Association Meghalaya Football Association Mizoram Football Association Punjab Football Association Services Sports Control Board Western India Football Association	Vasco	Goa	71st NFC for Santosh Trophy 2016-17
100	TRC Turf Ground	J&K State Football Academy JAMMU UNITED FOOTBALL CLUB AND ACADEMY Real Kashmir	Srinagar	Jammu & Kashmir	Nike Premier Cup 2018
101	Utorda Sports Complex	Aizawl FC Bhaichung Bhutia Football Schools Chennaiyin Football Club Churchill Brothers Sports Club FOOTBALL CLUB OF MUMBAIKARS Minerva Punjab FC MSP Football Academy Real Kashmir Reliance Foundation Young Champs Sports Hostel Odisha	Cansaulim	Goa	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18
102	Vedas School Ground	Bhaichung Bhutia Football Schools Sudeva Football Club	Gurgaon	Haryana	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-16 Youth League 2016-17 U-18 Youth League 2017-18
103	Vivekananda Yuba Bharati Krirangan Stadium	BENGAL FOOTBALL ACADEMY Bihar Football Association Chhattisgarh Football Association Football Association of Orissa Indian Football Association Jharkhand Football Association Kerala Football Association Sikkim Football Association	Kolkata	West Bengal	72nd NFC for Santosh Trophy 2017-18 U-18 Youth League 2017-18
104	VYBK Training Ground 1	ATK Chennaiyin Football Club Roots Football School Sports Authority of India (EZ) Sudeva Football Club	Kolkata	West Bengal	Nike Premier Cup 2018 U-13 Youth League 2017-18 U-18 Youth League 2017-18

OTHERS

S. No.	Stadium/Pitches	City	State
1	Vivekananda Yuba Bharati Krirangan - Ground 2	Kolkata	West Bengal
2	Sports Authority of India - Ground 1	Kolkata	West Bengal
3	Sports Authority of India - Ground 2	Kolkata	West Bengal
4	Lakshmbai National Institute of Physical Education (LNIFE)	Guwahati	Assam
5	Nehru Stadium Training Site	Guwahati	Assam
6	Sports Academy	Kochi	Kerala
7	Veli Ground	Kochi	Kerala
8	Parade Ground	Kochi	Kerala
9	DY Patil Stadium	Mumbai	Maharashtra
10	Navi Mumbai Sports Association Ground	Mumbai	Maharashtra
11	Navi Mumbai Municipal Corporation	Mumbai	Maharashtra
12	DY Patil Training Site 1	Mumbai	Maharashtra
13	DY Patil Training Site 2	Mumbai	Maharashtra
14	Police Stadium	Ahmedabad	Gujarat
15	Veer Savarkar Sports Complex	Ahmedabad	Gujarat
16	Divine Child International School	Ahmedabad	Gujarat

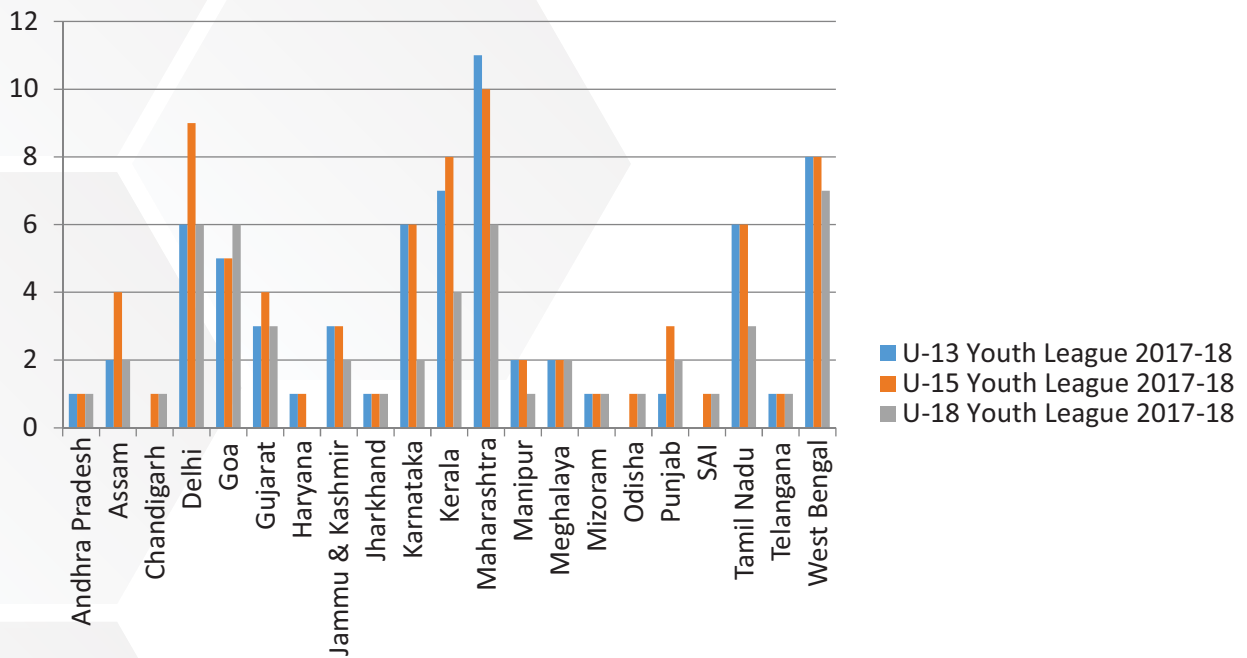
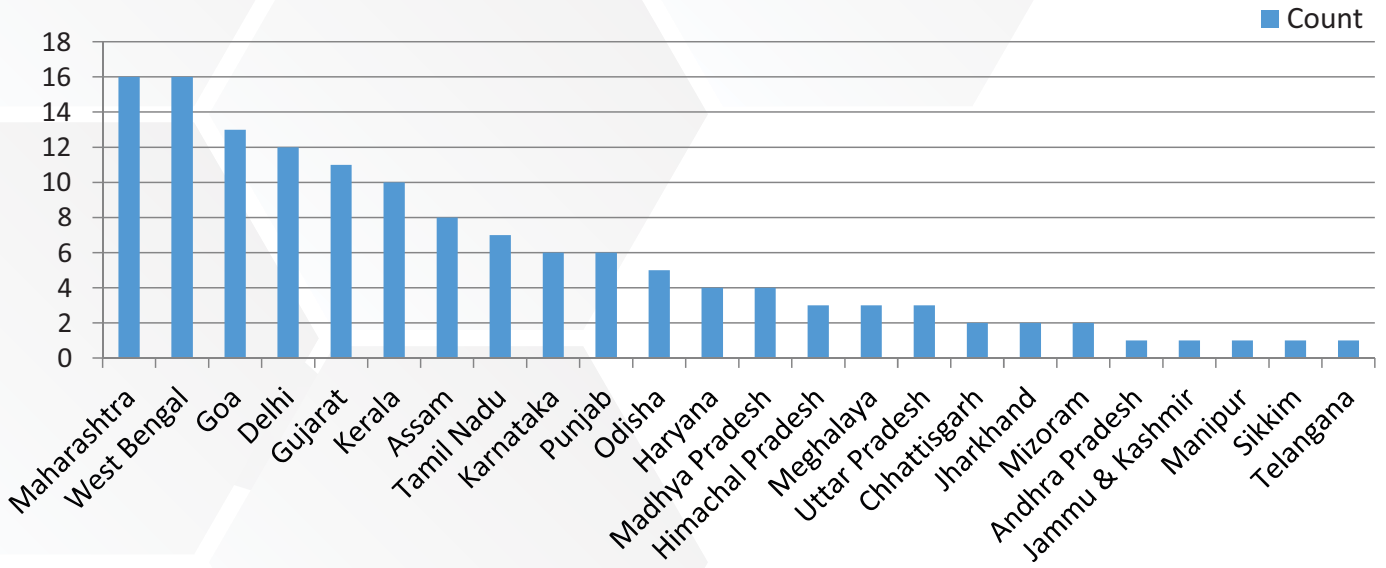


ANNEXURE C

STATE-WISE LIST OF TEAMS IN AIFF YOUTH LEAGUE

State	U-13 Youth League 2017-18	U-15 Youth League 2017-18	U-18 Youth League 2017-18	Grand Total
Andhra Pradesh	1	1	1	3
Assam	2	4	2	8
Chandigarh		1	1	2
Delhi	6	9	6	21
Goa	5	5	6	16
Gujarat	3	4	3	10
Haryana	1	1		2
Jammu & Kashmir	3	3	2	8
Jharkhand	1	1	1	3
Karnataka	6	6	2	14
Kerala	7	8	4	19
Maharashtra	11	10	6	27
Manipur	2	2	1	5
Meghalaya	2	2	2	6
Mizoram	2	2	1	5
Odisha		1	1	2
Punjab	1	3	2	6
SAI		1	1	2
Tamil Nadu	6	6	3	15
Telangana	1	1	1	3
West Bengal	8	8	7	23
Grand Total	67	78	53	198

STADIUM IN VARIOUS STATES





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